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TOWN OF MONROE  
NEW HAMPSHIRE



ANNUAL REPORT  
OF THE TOWN OFFICERS  
FOR THE YEAR ENDING DECEMBER 31  
2004



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## DEDICATION

### Helen Eastman Clement



This year's Annual Report is dedicated to Helen Eastman Clement, Monroe's "unofficial" poet laureate.

Helen and husband, Clayton, moved to Monroe in 1954 and lived here raising three daughters: Patricia (Patsy), Mary Jo, and Rebecca (Becky) .

Helen was very involved in community activities, serving as Monroe School Clerk and Treasurer; Monroe Town Ballot Clerk for 35 years. She also served as Auditor; Moderator; Trustee of the Trust Funds; Trustee of Monroe Library; and Trustee and Treasurer of Cottage Hospital in Woodsville,NH.

Helen always had a smile for her friends and neighbors. She was very instrumental in helping a lot of the area youth be able to go on to college by helping them to find loan assistance when she worked as Assistant Treasurer of the Woodsville Guaranty Savings Bank.

We will miss Helen and Clayt.

MONROE TOWN OFFICERS

POSITION	TERM EXPIRES	
MODERATOR Denis Ward	Two Year Term	2005
TOWN CLERK Marilyn S. Bedell	Three Year Term	2007
TOWN TREASURER Monica Jaynes	One Year Term	2005
TAX COLLECTOR Keith Merchand	Three Year Term	2006
SELECTMEN Gerard LaFlamme Robert Wormer Thomas Bedell	Three Year Terms	2005 2006 2007
ROAD AGENT Paul Gibson		Appointed
SUPERVISORS OF CHECKLIST Todd Chace Joyce Cate Cindy Frazer	Six Year Terms	2006 2008 2010
TRUSTEES OF TRUST FUNDS Caryn Bonosevich Kevin Eckerman Elizabeth J. Ward	Three Year Terms	2005 2006 2007
LIBRARY TRUSTEES Marla Blanchard Cindy Frazer Cathy Thomas	Three Year Terms	2005 2006 2007
POLICE CHIEF Maynard Farr		Appointed

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SEXTON	One Year Terms	
MONROE VILLAGE: Louis Thomas, Jr.		2005
NO.MONROE: Larry Thomas		2005
PLANNING BOARD	Three Year Terms	
Merle Jones, Jr.		2005
Charles Hammer		2005
Nathan LaFlamme		2006
Vacant Position (Scott Fullam, moved out of town)		2007
To be filled in 2005		
Thomas Bedell, Selectmen's Representative		
BOARD OF ADJUSTMENT	Five Year Terms	
John Lang		2005
Stanley Mathews		2006
Dan Powers		2007
Peter Stanton		2008
Donna Mitton	Appointed to fill Tom Bedell's position	2009
BUDGET COMMITTEE	Three Year Terms	
Bruce Frazer		2005
Merle Jones, Jr.		2005
John Mead		2005
Vacant Position	(vacated by Tom Bedell, now Selectman)	2005
James Dewitt		2006
John Lang		2006
Lothar Riba		2006
Elizabeth J. Ward		2006
Philip J. Blanchard		2007
Bradford Bailey		2007
Joyce E. Cate		2007
Dan Powers		2007
CLINIC COMMITTEE		
Marilyn S. Bedell		2005
Elizabeth J. Ward		2006
Peter Frazer		2007
Keith Merchand		2008
J. Mathew Sleeth		2009

Minutes of Monroe, NH Town Meeting  
March 9, 2004

Held in Monroe Town Hall, Monroe, NH

Meeting called to order by Moderator Denis Ward at 7:30 P.M.

ARTICLE 1: To choose all necessary Town Officers for the year ensuing.  
(By Ballot)

OFFICE		VOTES
TOWN CLERK	THREE YEAR TERM	
Marilyn S. Bedell		157
TOWN TREASURER	ONE YEAR TERM	
Monica N. Jaynes		157
SELECTMAN	THREE YEAR TERM	
Thomas E. Bedell	Write-In	73
SUPERVISOR OF THE CHECKLIST	SIX YEAR TERM	
Cindy Frazer		156
TRUSTEE OF THE TRUST FUNDS	THREE YEAR TERM	
Elizabeth J. Ward		141
LIBRARY TRUSTEE	THREE YEAR TERM	
Cathy Thomas		157
SEXTON, MONROE VILLAGE	ONE YEAR TERM	
Louis Thomas, Jr.		147
SEXTON, NORTH MONROE	ONE YEAR TERM	
Larry Thomas		144
PLANNING BOARD	THREE YEAR TERM	
Scott Fullam		139
CLINIC COMMITTEE	FIVE YEAR TERM	
J. Mathew Sleeth, M.D.		137

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BUDGET COMMITTEE      THREE YEAR TERM - VOTE FOR 4

Philip J. Blanchard		150
Bradford Bailey		146
Joyce E. Cate		151
Dan Powers	WRITE-IN	5
All officers declared elected.		

ARTICLE 2: To see if the Town will vote to raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the Fire Truck Capital Reserve Fund previously established. (Majority Vote required) The Selectmen & Budget Committee recommends this appropriation. . Motion made by Gerry,LaFlamme to raise that sum from \$10,000.00 to \$14,000.00 and we recommend passing over article 4; 'we will explain in discussion. Seconded by Kevin Eckerman. Maynard Farr explained reason for this. The fire dept. tanker was taken out of service due to a bad leak that occurred today while fighting a fire this morning. Gerry explained the age of the truck and tank and that it needs to be replaced. He also explained that the Selectmen and fire Dept./rescue squad felt that they can wait another year for the Civil Defense funds. More discussion about the possibility of a lease purchase agreement for a new tanker truck. Carol Jackson, :Call to Vote.” Seconded by Kevin Eckerman. Moderator points out if it is called to vote, there will be no more discussion. Moderator suggests voting down her “Call to Vote.” Carol Jackson withdraws her motion; the second is also withdrawn. Moderator asks if this needs to be Bonded. What if the Town does not vote to fund this Capital Reserve Fund next year? Do we lose all our money? Discussion continues. Motion made by Kevin Eckerman to vote on this article; seconded by Carol Jackson. Voice vote in the affirmative to vote on article 2. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 3: To see if the Town will vote to raise and appropriate the sum of twenty thousand dollars (\$20,000.00) to be added to the Highway Department Truck Capital Reserve Fund previously established. (Majority Vote Required) The Selectmen & Budget Committee recommend this appropriation. Motion made by Gerry LaFlamme; seconded by Kevin Eckerman. Gerry gave an explanation of the reasons for truck replacement and the need to rebuild the truck fund. Discussion. Voice vote in the affirmative, motion, passes, article passes.

ARTICLE 4: To see if the Town will vote to raise and appropriate the sum of four thousand dollars (\$4,000.00) to add to the Civil Defense Capital Reserve Fund previously established and name the Selectmen as agents to expend from this fund. The Selectmen & Budget Committee recommends this appropriation. Motion made by Maynard Farr to Pass Over this article; seconded by Carol Jackson. Voice vote in the affirmative, article passed over.

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ARTICLE 5: To hear all reports of committees and heretofore chosen and pass any vote relating thereto. Priscilla Powers asked "What about the water?" Gerry explained that there are high nitrate levels, the town has hired a consultant and will be looking at options to correct the problem. More discussion.

ARTICLE 6: To raise such sums of money as may be necessary to defray town charges for the ensuing year and make appropriations for the same. This money includes all warrant articles. Motion made by Gerry LaFlamme to change the wording of this article to read "To raise such sums of money as may be necessary to defray town charges for the ensuing year and make appropriations for the same," instead of having the other line as part of the article. \$765,621.91 is the amount of money, being raised. Seconded by Kevin Eckerman. Kevin Eckerman asked "Does that amount include the warrant articles?" Denis Ward answers that no, it does not include the \$34,000.00 from articles 2 & 3. If we included that, we would be raising the article sums twice. Gerry makes a change to the sum of \$731,621.91, taking out the previously raised \$34,000.00. More discussion. Terry Ward asked why so much money in line 4150. Gerry explained that a lot of it was legal fees in dealing with US Gen due to its bankruptcy and new assessment. Voice vote in the affirmative, motion passes, article passed.

ARTICLE 7: To transact any other business that may legally come before 'said meeting.

- Clay Chace asked if the Town had considered replacing the old town truck with a smaller 1 ton truck? Gerry said they have talked to other towns that have gone this route.
- Moderator made several announcements: The first being for the Supervisors of The Checklist telling anyone who wanted to change their party affiliation back to Undeclared needed to do by sometime in June in order to be able to do it before the September State Primary. The second announcement was to call the voters attention to the banner, hanging in the Town Hall, an award to our town EMS for being the state Unit of the Year for 2003. Congratulations are in order.
- Gerry LaFlamme gave Donna Mitton a gift of flowers and an engraved clock in recognition of her 9 years as a selectperson for the Town of Monroe.
- Tax Collector Keith Merchand announced that tax rebate forms will again be available in April this year.
- The Moderator reminded all the newly elected people to come up after the meeting to be sworn in by the Town Clerk.

Motion made by Kevin Eckerman to adjourn the meeting; seconded by Maynard Farr. Voice vote in the affirmative, meeting adjourned at 8:20 P.M.

Respectfully Submitted,  
Marilyn S. Bedell, C.T.C.  
Monroe Town Clerk

## TOWN CLERK'S 2004 REPORT

Motor Vehicle Permits	161,711.00
Dog Licenses & Penalties	1,420.00
Marriage Licenses	180.00
Vital Statistics Copies	96.00
Pistol Permits	100.00
Monroe Town History Purchases	240.00
Filing Fees	5.00
Cemetery Plot Purchases	300.00
	<hr/> <hr/>
	164,052.00

Respectfully Submitted,  
Marilyn S. Bedell, CTC  
Monroe Town Clerk

### Town Clerk Hours:

Monday: 8:30 a.m. - noon and 4:00-6:00 p.m.

Tuesday: 6:00-9:00 p.m.

Friday: 8:30 a.m. - noon

And also by appointment.

The Town of Monroe will once again be offering a rabies clinic with Dr. Jill Skochdopole of the Ryegate Small Animal Clinic. The date has not yet been set but will probably be on Saturday, April.2, 2005. This clinic runs from 12 noon to 1:00 p.m. and Dr. Jill also gives other shots. This clinic is open to anyone and the Town Clerk will be available to license any Monroe dogs. Please watch for flyers telling you which Saturday it will be.

## 2004 APPROPRIATION IN DETAIL

General Government:	
4130 Executive	20,500.00
4140 Election, Reg.	11,960.00
4150 Financial Admin.	124,230.00
4152 Revaluation of Property	2,000.00
4153 Legal Expenses	15,000.00
4155 Employee Benefits	17,000.00
4191 Planning & Zoning	600.00
4194 General Government Building	29,718.00
4195 Cemeteries	7,850.00
4196 Insurance	17,500.00
4197 Advertising & Regional Assocs.	3,254.84
4199 Town Building Expenses	22,903.00
4200 Post Office Maintenance	500.00
Public Safety:	
4210 Police	9,700.00
4215 Ambulance	10,371.60
4220 Fire Dept.	25,000.00
Highways, Bridges & Streets	
4312 Highways & Streets	279,791.03
4316 Street Lights	13,000.00
Sanitation:	
4323 Solid Waste Collection	25,000.00
4324 Solid Waste Disposal	44,000.00
Water Distribution:	
4332 Water Services	100.00
Health:	
4415 Health Agencies & Hospitals	7,032.00
4442 Direct Assistance	1,500.00
Culture and Recreation:	
4520 Parks & Recreation	5,873.00
4550 Library	34,835.44
4583 Pa trio t'ic	1,500.00
Capital Outlay:	
4915 Capital Reserve Fund	34,000.00
4723 Interest on Tan	900.00
TOTAL APPROPRIATIONS	<u>765,621.91</u>

## Comparative Statement of Appropriations & Expenditures

December 31, 2004

Title of Appropriation	Appropriations	Expenditures	Unexpended Balance	Overdraft
4130 Executive	20,500.00	15,999.63	4,500.37	
4140 Election & Reg.	11,960.00	15,399.57		3,439.57
4150 Financial Admin.	124,230.00	56,820.32	67,409.68	
4152 Revaluation of Property	2,000.00	1,470.00	530.00	
4153 Legal Expenses	15,000.00	2,599.22	12,400.78	
4155 Employee Benefits	17,000.00	20,013.89		3,013.89
4191 Planning & Zoning	600.00	721.54		121.54
4194 General Government Building	29,718.00	28,387.53	1,330.47	
4194A Post Office Expenses	500.00	295.36	204.64	
4195 Cemeteries	7,850.00	7,725.89	124.11	
4196 -Insurance	17,500.00	17,837.40		337.40
4197 Advertising & Regional Assocs.	3,254.84	3,254.84	0.00	
4199 Town Building Expenses	22,903.00	25,144.09		2,241.09
4210 Police Department	9,700.00	7,493.81	2,206.19	
4215 Ambulance Service	10,371.60	10,465.40		93.80
4220 Fire Department	25,000.00	24,778.50	221.50	
4312 Highways & Streets	279,794.03	232,556.00	47,238.03	
4316 Street Lights	13,000.00	13,856.53		856.53
4323 Solid Waste Collection	25,000.00	23,191.88	1,808.12	
4324 Solid Waste Disposal and Non-Rubbish Disposal	44,000.00	44,860.98		860.98
4332 Water Services	100.00	0.00	100.00	
4415 Health Agencies & Hospitals	7,032.00	6,734.65	297.35	
4442 Direct Assistance.	1,500.00	0.00	1,500.00	
4520 Parks & Recreation	5,873.00	5,717.54	155.46	
4550 Library	34,835.44	33,415.47	1,419.97	
4583 Patriotic	1,500.00	982.12	517.88	
4915 Capital Reserve Fund	34,000.00	38,000.00		4,000.00
4723 Interest	900.00	0.00	900.00	
<b>TOTAL APPROPRIATIONS</b>	<b>765,621.91</b>	<b>637,722.16</b>	<b>142,864.55</b>	<b>14,964.80</b>

## 2005 REVENUE BUDGET

Source of Income	Estimated Revenue 2004	Actual Revenue 2004	Estimated Revenue 2005
Land Use Change Tax	1,500.00	0.00	1,000.00
Yield Taxes	2,500.00	7,974.73	7,000.00
Interest Penalties on Delinquent Taxes	2,500.00	3,798.01	3,500.00
Motor Vehicle Permits	148,000.00	161,711.00	155,000.00
Other Licenses & Permits	1,000.00	1,600.00	1,000.00
Licenses, Permits	1,500.00	201.00	1,000.00
<b>From State:</b>			
Shared Revenue	8,500.00	8,594.00	8,000.00
Highway Block Grant	27,000.00	27,142.27	29,000.00
Room & Meals Tax	20,000.00	26,832.27	25,000.00
Grants	4,000.00	0.00	0.00
<b>Charges for Services:</b>			
Income from Departments	650.00	634.24	650.00
<b>Miscellaneous Revenue:</b>			
Sale of Town Property	200.00	2,800.00	500.00
Interest on Investments	4,000.00	2,853.50	3,000.00
Other Income	3,000.00	644.00	1,000.00
Rent of Town Property	5,000.00	5,529.96	5,500.00
Planning & Board of Adjustment	0.00	1,379.54	1,000.00
Capital Reserve Funds	0.00	0.00	40,000.00
<b>TOTAL REVENUE</b>	<b>229,350.00</b>	<b>251,694.52</b>	<b>282,150.00</b>

See Statement of Receipts on page 48.

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CORRECTED BALANCE SHEET OF DECEMBER 31, 2004

ASSETS		
Cash in hands of Treasurer	\$ 1,069,962.81	
Water Department	<u>62,522.99</u>	\$ 1,132,485.80
Capital Reserve Funds		
Highway Dump Truck	61,338.94	
Fire Truck Fund	35,155.34	
Civil Defense Fund	<u>6,089.14</u>	102,583.42
Town History	17,622.80	
Uncollected Taxes 2004	21,527.91	
Uncollected Taxes 2003	8,698.89	
Uncollected Taxes 2002	<u>2,526.63</u>	
TOTAL ASSETS		\$ 1,285,445.45
LIABILITIES		
Capital Reserve Funds	102,583.42	
Trustees of Trust Fund	17,622.80	
Owed School District	690,000.11	810,206.33
Surplus		475,239.12
GRAND TOTAL		\$ 1,285,445.45
Current Surplus December 31, 2002		198,894.91
Current Surplus December 31, 2003		160,355.60
Current Surplus December 31, 2004		475,239.12



**BALANCE SHEET OF DECEMBER 31, 2004**

		<b>ASSETS</b>	
Cash in hands of Treasurer		114,597.55	
Water Department		<u>61,415.40</u>	176,012.95
Capital Reserve Funds			
Highway Dump Truck Fund		20,000.00	
Fire Truck Fund		14,000.00	
Civil Defense Fund		<u>4,000.00</u>	38,000.00
Town History			17,352.94
Uncollected Taxes 2004		21,527.91	
Uncollected Taxes 2003		8,698.89	
Uncollected Taxes 2002		<u>2,526.63</u>	32,753.43
<b>TOTAL ASSETS</b>			<u><u>264,119.32</u></u>
		<b>LIABILITIES</b>	
Capital Reserve Funds		67,859.07	
Trustees of Trust Funds		<u>17,352.94</u>	
<b>TOTAL LIABILITIES'</b>			85,212.01
Surplus			178,907.31
<b>GRAND TOTAL</b>			<u><u>264,119.32</u></u>
Current Surplus December 31, 2002			198,894.91
Current Surplus December 31, 2003			160,355.60
Current Surplus December 31, 2004			178,907.31

**BUDGET - TOWN OF MONROE - 2005  
and STATEMENT OF EXPENDITURES**

Line Item	Description	2004 Budget - Appropriations	2004 Spent - Expenditures	2004 Unexpended Balance	2004 Over Draft	2005 Budget
<b>General Government</b>						
4130	Executive	20,500.00	15,999.63	4,500.37		18,200.00
4140	Election, Reg.	11,960.00	15,399.57		-3,439.57	14,520.00
4150	Financial Admin.	124,230.00	56,820.32	67,409.68		59,800.00
4152	Revaluation of Property	2,000.00	1,470.00	530.00		2,000.00
4153	Legal Expense	15,000.00	2,599.22	12,400.78		15,000.00
4155	Employee Benefits	17,000.00	12,109.70	4,890.30		20,000.00
	Payroll Expenses		7,904.19			
4194	General Govt Building	29,718.00	28,387.53	1,330.47		46,300.00
4194a	Post Office Building		295.36			
	Post Office (Maintenance)	500.00				2,100.00
	Fuel Oil	1,600.00				
4195	Cemeteries	7,850.00	7,725.89	124.11		11,300.00
4196	Insurance	17,500.00	17,837.40		-337.40	18,200.00
	Advertising & Regional					
4197	Association	3,254.84	3,254.84	0.00	0.00	3,352.53
	Town Building Expenses					
4199	(electric & fuel oil)	22,903.00	25,144.09		-2,241.09	11,000.00
<b>Public Safety</b>						
4210	Police	9,700.00	7,493.81	2,206.19		10,000.00

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Line Item Description	2004 Budget - Appropriations	2004 Spent - Expenditures	2004		2004 Over Draft	2005 Budget
			Unexpended Balance			
4215Ambulance	10,371.60	10,465.40		-93.80		11,246.40
4220Fire	25,000.00	24,778.50	221.50			30,000.00
Highways, Streets & Street Lighting						
4312Highways & Streets	279,794.03	232,556.00	47,238.03			279,792.45
4316Street Lighting	13,000.00	13,856.53		-856.53		15,000.00
Sanitation						
4323Solid Waste Collection	25,000.00	23,191.88	1,808.12			25,000.00
4324Solid Waste Disposal	44,000.00	44,860.98		-860.98		40,000.00
Non-rubbish/Junk Disposal						7,000.00
Hazardous Waste Disp.			0.00			
Water Distribution						
4332Water Services	100.00		100.00			100.00
Health						
4415Health Agencies & Hospitals	7,032.00	6,734.65	297.35			7,582.00
442Direct Assistance	1,500.00	0.00	1,500.00			1,500.00
Culture & Recreation						
4520Parks & Recreation	5,873.00	5,717.54	155.46			5,900.00
4550Library	34,835.44	33,415.47	1,419.97			39,557.00
4551Patriotic	1,500.00	982.12	517.88			1,000.00

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Line Item Description	2004 Budget - Appropriations	2004 Spent - Expenditures	2004 Unexpended Balance	2004 Over Draft	2005 Budget
Unclassified					
4039Tax Liens		14,268.44			
4396Refunds & Rebates		1,312.75			
Fire Department Grant					
4915Capital Reserve Fund (Warrant Articles)					
Highway Dept Truck Fund	20,000.00	20,000.00	0.00	0.00	25,000.00
Fire Truck Fund	10,000.00	14,000.00		-4,000.00	10,000.00
Civil Defense Fund	4,000.00	4,000.00	0.00	0.00	2,000.00
4915History Fund	0.00		0.00	0.00	100.00
4723Interest	900.00		900.00		100.00
4151Bank Fees				0.00	
Subtotal	766,621.91	652,581.81	147,550.21	-11,829.37	732,650.38
Payments to Other Governmental Divisions					
4931Grafton County Tax	220,962.88	177,396.00	43,566.88		
4933Monroe School District	1,244,240.00	1,247,147.00		-2,907.00	
School Capital Reserve Fund		20,000.00		-20,000.00	
4191Planning & Zoning	600.00	721.54		-121.54	970.00
TOTAL	2,232,424.79	2,097,846.35	191,117.09	-34,857.91	733,620.38

Treasurer's Report for the Monroe Water Department  
2004

Balance in checkbook	1/1/2004	577.84
Balance in N.H. PDIP	1/1/2004	61,797.23
TOTAL CASH ON HAND 01/01/2004		62,375.07

RECEIPTS

Water Receipts for 2004		22,908.00
Interest earned - W.G.S.B.		7.30
Interest earned - N.H. PDIP		84.75
TOTAL RECEIPTS		23,000.05

PAYMENTS/TRANSFERS 2004

Cate, Joyce - reimburse mileage		37.00
Central Supply		84.24
Fluet Engineering		637.50
Gibson, Paul - reimburse mileage		545.80
Granite State Electric		3,475.68
Horizon		3,800.00
Huntington's Agway		28.97
Merchand, Delta (billing & collection)		1,000.00
Merchand, Delta (reimburse supplies)		93.02
Monroe Construction		1,462.50
Northeast Rural Water Association		185.00
Powers Plumbing & Heating		1,055.05
Railway Farm & Garden		62.69
Sci-Test, Inc.		700.00
Stamp Fulfillment		419.85
Team EJP, Inc.		1,281.97
Ti-Sales, Inc.		4,196.05
Town of Monroe (reimburse wages, s.s., medicare for P. Gibson & M. Jaynes)		3,549.63
Treasurer, State of N.H.		779.00
U.S. Treasury Dept.		21.44
VISA		69.96
WGSB		374.37

Town of Monroe 2004 Annual Report

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Warner's Gallery		<u>100.00</u>
TOTAL PAYMENTS/RANSFERS FOR 2003		23,959.72

BALANCE RECEIPTS MINUS PAYMENTS

Balance in checkbook	12/31/2004	366.17
Balance in N.H. PDIP	12/31/2004	<u>62,156.82</u>
TOTAL CASH ON HAND	12/31/2004	62,522.99

BEGINNING BALANCE PLUS  
INCOME MINUS PAYMENTS =  
CASH ON HAND

Uncollected Water Rents for 2004	0.00
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Respectfully Submitted,  
Monica N. Jaynes  
Town Treasurer

W.G.S.B. = Woodsville Guaranty Saving Bank

## TREASURER'S REPORT

### General Fund Checking

#### Woodsville Guaranty Savings Bank

Cash on hand in WGSB 01/01/2004	64,387.62
Receipts/Transfers	3,917,219.23
Interest Earned	245.90
Payments/Transfers	-3,867,255.20
Cash on hand in WGSB 12/31/2004	<u>114,597.55</u>

### NH Public Deposit Investment Pool

Beginning balance 01/01/2004	777,435.71
Deposits	1,701,800.22
Interest earned	1,129.33
Withdrawals	<u>-1,525,000.00</u>
Ending balance 12/31/2004	<u>955,365.26</u>

Respectfully Submitted,  
Monica N. Jaynes  
Town Treasurer

## STATEMENT OF PAYMENTS

### 4130-Executive

Kathy McClintock	2,150.00
Joyce E. Cate	5,849.63
Shirley E. Beamis	1,950.00
Gerry Laflamme	2,000.00
Robert Wormer	2,000.00
Thomas Bedell	2,000.00
Miscellaneous	50.00
Total 4130	<u>15,999.63</u>

### 4140-Election, Reg. & Vital Statistics

Tuck Press	265.00
Primedia Business	353.80
cpr Printing Co.	29.25
Ross Business	31.40
Treasurer, State of N.H.	594.50
N.H. City & Town Clerk's Assoc.	70.00
IDS Identification	93.22
White Mountain Resort	30.00
Mount Washington Hotel	330.00
Donna Mitton, Reim. Expenses	40.00
Marilyn Bedell, Reim. Postage	59.61
Marilyn Bedell, Reim. Expenses	53.40
Joyce E. Cate, Reim. Expenses	17.46
Marilyn Bedell	11,208.42
Nellie Choate	220.00
Mary Jo Locke	55.00
Priscilla Locke	165.00
Denis Ward	400.00
Cindy Frazer	388.63
Todd W. Chace	306.00
Sheila M.- Chace	90.00
Joyce E. Cate	378.88

Priscilla Powers	220.00
Total 4140	15,399.57

**4150-Financial Administration**

U.S. Postal Service	1,890.48
Sherwin Dodge Printers	1,975.00
Tuck Press	265.00
Ross Business	77.66
Accounting Connections	1,155.00
Woodsville Guaranty Savings Bank, Bank Fees	85.00
N.H. Municipal Assoc., Dues	779.00
N.H. Tax Collectors Assoc., Dues	20.00
Dineen and Crane, Auditors	8,500.00
Office Register of Deeds	328.53
Nancy Murray	300.00
Lyndonville Office Supply	649.99
Chamberlin's Greenhouse	50.00
CPI Printing	183.43
VISA	1,378.92
Northeast Resources	50.00
Lexis Printing	316.66
State of N.H.--UC	55.44
Paige Computer	303.95
Office of Energy Management	5.00
North Country Council	30.00
Cartographies	2,275.40
Briteside	1,100.00
Vt. Dept. of Taxes	34.25
Intuit	169.00
George E. Sansoucy, Assessor	10,849.37
Monica Jaynes, Reim. Expenses	220.09
Donna Mitton, Reim. Expenses	6.95
Joyce E. Cate, Reim. Expenses	29.57
Keith Merchand, Reim. Expenses	163.60
Thomas Bedell, Reim. Expenses	24.16

Town of Monroe 2004 Annual Report

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.Delta Merchand, Reim. Expenses	607.00
Delta Merchand, Reim. Supplies	147.07
Delta Merchand	1,680.00
Keith Merchand, Tax Map Program	484.00
Keith Merchand, Tax Collector	5,060.00
Keith Merchand, Fees	360.00
Monica Jaynes, Treasurer	8,916.77
	50,526.29

***4150-Bankruptcy Expenses***

George E. Sansoucy	6,153.03
Upton & Hatfield	141.00
	6,294.03

TOTAL 4150                      56,820.32

**4152-Revaluation of Property**

Nyberg & Purvis	1,470.00
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**4153-Legal Expenses**

Town of Littleton	256.80
Upton & Hatfield	1,329.23
Kevin Bruno	1,013.19
	2,599.22

**4155-Employee Benefits & Payroll Expenses**

N.H. Retirement System	11,509.93
State of N.H.--UC	599.77
Payroll Expenses--S.S. & Med.	7,904.19
	20,013.89

**4191-Planning & Zoning**

U. S. Postal Service	26.52
Tuck Press	477.00

Donna Mitton, Reim.Expenses	26.00
Office Register of Deeds	121.30
\ ISA--Pos tage	721.54

**4194-General Government Building**

Verizon	1,375.59
AT&T	638.18
Empire Janitorial Supplies Joe Mueller	1,178.55
Joe Mueller	150.00
Northern Petroleum	625.13
Ken's Locksmithery	69.00
Foggs True Value	63.63
Bixby's Power Equipment	18.29
Powers Plumbing	2,208.34
St. Johnsbury Paper Co.	607.62
Ross Business Machines	39.84
Treasurer, State of N.H.	50.00
Garaventa USA, Inc.	1328.00
Blackmount Equipment	26.97
Sam Daniels Company	720.00
Vt. Fire Extinguisher Co.	210.60
Walter E. Jock Oil Co.	126.00
VISA	81.14
Bruce Frazer, Reim. Milage	256.02
Bruce Frazer	18,614.63
	28,387.53

**4195-Cemeteries**

Bedor Tree Service	675.00
Bond Auto Parts	15.12
Bixby's Power Equipment	617.82
Paul's Whistle Stop	10.58
Foggs True Value	12.37
Peter Stimson	395.00
Larry Thomas	3,000.00
Louis Thomas	3,000.00
	7,725.89

**4196-Insurance**

Primex	4,200.55
Francis Berwick	2,048.00
LGC-PLT LLC Insurance	11,588.85
	<hr/>
	17,837.40

**4194-A Post Office Building**

VISA	\$295.36
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**4197-Advertising & Regional Associations**

North Country Council	774.84
Grafton County Seniors	680.00
Tri County Community Center	1,300.00
Woodsville Area 4th of July	500.00
	<hr/>
	3,254.84

**4199-Municipal Building Expenses**

*Post Office & Old Fire Station*

Granite State Electric	662.80
Walter E. Jock Oil Co.	682.30
Monroe Water System	23.75
	<hr/>
	1,368.85

*Municipal Building*

Granite State Electric	1,665.31
Walter E. Jock Oil Co.	7,040.11
Monroe Water System	49.75
	<hr/>
	8,755.17

Town Hall

Granite State Electric	1,643.35
Walter E. Jock Oil Co.	6,789.96
Monroe Water System	124.00
	<hr/>
	8,557.31

*Monroe Public Library*

Walter E. Jock Oil Co.	3,146.06
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***No. Monroe Fire Station***

Walter E. Jock Oil Co.	3,005.57
N. H. Electric Co-op., Inc.	311.13
	3,316.70

TOTAL 4199 EXPENSES                      25,144.09

**4210-Police Department**

Radio North Group	63.00
Treasurer, State of N.H.	30.00
Peter Poulsen, Reim. Expenses	111.22
Peter Poulsen	99.00
Dr. Blaisdell	80.00
Maynard Farr, Reim. Expenses	461.53
Maynard Farr, Reim. Milage	266.56
Maynard Farr	6,322.50
Kim Alarm Service	60.00
	7,493.81

**4215 Ambulance Service**

Woodsville Ambulance Service	10,465.40
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**4220- Fire Department**

Verizon	1,089.55
AT&T	358.71
Tac-2 Communications	1,283.10
Grafton County Sheriffs Dept.	1,387.20
Inland Divers	95.50
Twin State Mutual Aid, Dues	722.37
Tuck Press	106.00
Radio North Group	1,726.15
Bergeron	2,708.35
ATD Signs	65.10
Fire Tech & Safety	5,824.38
Gordon's Auto Repair	361.35
Foggs True Value	258.60

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Reed .Supply Co.	68.66
St. Johnsbury Paper Co.	998.13
Rowden Bros.	1,650.00
Kipp Alarm Service	245.00
Caledonia Record	20.00
Twin State Mutual Aid	140.00
W.S. Darley & Co.	912.39
State of N. H.	277.00
The Barn Fire	234.03
NFPA	106.45
Russell Brown, Reim. Expenses	172.75
Maynard Farr, Reim. Expenses	458.32
Rickey. Ames	87.00
Phillip J. Blanchard	139.00
Richard D. Blanchard	127.00
Russell Brown	456.26
Ryan Chace	23.00
Richard Cinnamon	227.52
Jeffrey Greer	135.03
Nathan Laflamme	42.00
Raymond Lepete	75.03
Scott Leonard	53.00
Terry Martin	96.03
Gregory Moore	199.00
Robert Regis	98.00
Lee M. Smith	190.03
Michael T. Valcourt	148.03
Glenn R. Wagner	96.00
Jericho Ward	31.00
Terrill K. Wheeler	34.00
Paul Regis	130.03
Maynard Farr	709.80
	24,365.85
North Monroe Fire Station Verizon	60.58
AT&T	352.07
TOTAL FIRE	24,778.50

**4312-Highway & Streets**

Arnolds Automotive	4,587.00
Verizon	390.43
AT & T	397.32
Zim International	354.34
Bond Auto Parts	363.44
Vermont Fire Extinguishers	21.00
Howard Fairfield	96.34
CPI Printing	53.67
Walter E. Jock Oil Co., Vehicle Fuel	4,443.69
William & Brenda Minot	800.00
TAC-s Communications	588.91
LGC Health Trust	26,051.76
St. Johnsbury Paper Co.	23.68
Lawson Products	1,709.95
Treasurer, State of N.H.	25.00
Kelly MacKenzie Auto Parts	997.68
Northern Country Hydraulics	528.19
Joseph Locke	1,600.00
Howard Ward	4,806.40
Rhomar Industries	234.13
Reg Bixby	3,000.00
Theresa Gibson	200.00
Maine Lubrication	183.87
Bailey Springs	1,603.02
Woodsville True Value	130.96
Central Supply	82.56
Atco International	690.00
New England Truck	1,701.25
Foggs True Value	26.74
Fisher Auto Parts	23.13
Poulsen's Lumber Co.	39.36
Charlebois Truck Parts	96.10
Bixby's Power Equipment	645.82
All Around Rental	75.98

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Merriman Graves Corp.	238.35
Calco, Inc.	2,970.16
Blaktop, Inc.	453.20
Southworth Milton	1,459.10
Everett Prescott	563.48
Yankee Electric	96.31
Gordon's Auto Repair	140.00
Radio North Group	172.00
North American Salt	16,095.05
G&P Contractors	8,387.25
Monroe Construction	2,451.00
Timothy Mills	5,392.00
New England Barracade	175.00
Paul Gibson, Reim. Expenses	94.99
James Nelson, Reim. Expenses	131.75
Rowden Bros.	300.00
McDevitt Trucks	5,204.28
Jesse LaFlamme	386.00
Pike Industries	44,089.24
James E. Nelson	27,982.24
Paul J. Gibson	32,060.61
SUBTOTAL 4312	<u>205,413.73</u>

**Highway Block Grant**

State of N.H.	27,142.27
TOTAL 4312	<u>232,556.00</u>

**4316-Street Lights**

Granite State Electric	8,191.68
N. H. Electric Co-op, Inc.	5,664.85
	<u>13,856.53</u>

**4323-Solid Waste Collection**

Casella Waste Mgn.	23,138.88
Tuck Press	53.00
	<hr/>
	23,191.88

**4324-Solid Waste Disposal**

Casella Waste Mgn.	36,317.92
Tuck Press	53.00

**Non-Rubbish Collection & Disposal**

WSI of Vermont	5,794.43
Northeast	1,552.95
Paul Gibson	623.84
James Nelson	518.84
	<hr/>
	44,860.98

**4415-Health Agencies & Hospitals**

North Country Home Health	2,005.00
Hospice of Littleton	471.00
White Mt. Mental Health	1,054.00
American Red Cross	302.00
West Barnet Senior Meals	500.00
	<hr/>
	4,332.00
Littleton Hospital	2,000.00
Gayle Wormer, Health Nurse	200.00
Bruce Frazer, Mowing Clinic	202.65
	<hr/>
	6,734.65

**4520-Parks & Playgrounds**

Connecticut Valley Little League	250.00
Littleton Athletic	365.75
Gandin Bros.	175.00
St. Johnsbury Academy--Swimming	1,968.00

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J.P.I. Transportation--Swimming	760.00
Pinkham Farms	134.50
Monroe Men's Club	100.00
Frank Leafe	500.00
Bruce Frazer	1,464.29
	<hr/>
	5,717.54

**4550-Monroe Library**

Beverly Everett	19,391.78
Theresa Gibson	1,527.00
Bruce Frazer	463.20
Books	8,269.01
Periodicals	299.02
Audio, Videos	60.72
Dues & Trustee Expenses	106.00
Programs	561.42
Utilities	1,326.86
Supplies	445.71
Postage	176.97
Repairs	562.47
Contracted Services	195.00
	<hr/>
	33,385.16

**4583-Patriotic Purposes**

Harold Luce	400.00
Tuck Press	53.00
North Country Flags	529.12
	<hr/>
	982.12

**4936-Rebates and Reimbursements**

N. Robert Ward	140.63
Phillip J. Blanchard	125.83
Joseph Avery	1,046.29
	<hr/>
	1,312.75

<b>4939-Tax Liens</b>	14,268.44
<b>4915-Trustees of Trust Fund</b>	
Fire Truck Fund	14,000.00
Highway Truck Fund	20,000.00
Civil Defense Fund	4,000.00
<b>4931-Grafton County Tax</b>	177,396.00
<b>4933-Monroe School District</b>	1,247,147.00
<b>Monroe School District Capital Reserve Fund</b>	20,000.00

## 2004 Tax Rate Calculation

### Town/City: Monroe

Gross Appropriations		765622
Less: Revenues		(172948)
Less: Shared Revenues		(4313)
Add: Overlay		25747
War Service Credits		10000

Net Town Appropriation		624108
Special Adjustment		0

Approved Town/City Tax Effort	624108
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**Town  
Rate  
3.15**

### School Portion

Net Local School Budget (Gross Approp. - Revenue)		1553667
Regional School Apportionment		0
Less: Adequate Education Grant		(263998)
State Education Taxes		(169244)

Approved School(s) Tax Effort	1120425
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**Local  
School  
Rate  
5.66**

### State Education Taxes

Equalized Valuation (no utilities) x		3.33
	50,824,059	169,244
Divide by Local Assessed Valuation (no utilities)		
	49,777,246	
Excess State Education Taxes to be Remitted to State		
Pay to State →		0.00

**State  
School  
Rate  
3.40**

**County Portion**

Due to County	177,396
Less: Shared Revenue	(687)

Approved County Tax Effort	176,709
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**County  
Rate  
0.89**

Total Property Taxes Assessed	2,090,486
Less: War Service Credits	(10,000)
Add: Village District Commitments	0
<b>Total Property Tax Commitment</b>	<b>2,080,486</b>

**Town  
Rate  
13.10**

**Proof of Rate**

	Net Assessed Valuation	Tax Rate	Assessment
State Education Tax (no utilities)	49,777,246	3.40	169,244
All Other Taxes	198,066,232	9.70	1,921,242
			<b>2,090,486</b>

TRC #149

**SUMMARY OF WARRANTS FOR 2004**

**DEBIT**

Tax Committed To Collector:		
Property Tax	2,081,142.88	
Excavation Tax	16.46	
Yield Tax	7,974.73	
<b>TOTAL WARRANTS</b>		<b>2,089,134.07</b>
<b>PROPERTY TAX INTEREST</b>		<b>532.64</b>
<b>PROPERTY TAX FEES</b>		<b>0.00</b>
<b>TOTAL DEBITS</b>		<b>\$2,089,666.71</b>

**CREDIT**

Remittance To Treasurer:		
Property Tax	2,059,614.97	
Property Tax Interest	532.64	
Property Tax Fees'	0.00	
Yield Tax	7,974.73	
Excavation Tax	16.46	
<b>Total Remitted To Treasurer</b>		<b>2,068,138.80</b>
<b>Uncollected 2004 Property Tax as of 12-31-2004</b>		<b>21,527.91</b>
<b>TOTAL CREDITS</b>		<b>\$2,089,666.71</b>

**UNCOLLECTED 2004 TAXES AS OF 12-31-2004**

Leonard and Caryn Bonosevich	897.58
Dale and Debra Clough	1,372.88
Denise Crowley	180.20
William and Sarah Dimick	94.32
William and Sarah Dimick	1,135.77
William and Sarah Dimick	522.69
Milton and Vicki Figuerora	536.84
Pamela Gaouette	566.26
William and Deborah Harland	922.24
Myrin and Tammy Hawkins	991.67
Carol Jackson	274.54

Town of Monroe 2004 Annual Report

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Richard Johnson	1,861.40
Richard Johnson	2.46
Richard Johnson	0.44
Richard Johnson	838.72
Robert Kimball	559.37
Jon Leonard	188.30
Scott and Lorraine Leonard	359.56
Randy and Deborah McBey	1,551.04
Joe and Michelle Norko	424.44
Francis and Kendra Strout	642.83
Glen and Sandra Wagner	1,608.68
Mary Walk	1,084.27
Todd Wright	32.75
Barbara Ward	926.17
Howard and-Barbara Ward	1,409.56
Barbara and Howard Ward	660.24
Howard Ward	102.18
Harlow and Joan Ward	444.56
Harlow Ward, Jr.	424.44
Harlow Ward, Jr.	911.51

**Total to Collect as of 12-31-2004** **\$21,527.91**

## SUMMARY OF WARRANTS FOR 2003

### DEBIT

Tax Committed To Collector:		
	Property Tax	24,185.79
TOTAL WARRANTS		24,185.79
PROPERTY TAX INTEREST		949.10
FEES AND PENAL TIES		437.00
REDEMPTION AFTER LIEN		5,886.07
INTEREST AFTER LIEN		434.69
FEES AFTER LIEN		150.00
<b>TOTAL DEBIT</b>		<b>\$32,042.65</b>

**CREDIT**

Remittance To Treasurer:	
Property Tax	10,734.64
Property Tax Interest	949.10
Fees and Penalties	437.00
Property Convert to Lien	13,451.15
Property Tax Lien	5,886.07
Interest After Lien	434.69
Fees After Lien	150.00
<b>TOTAL CREDIT</b>	<b>\$32,042.65</b>

**UNCOLLECTED 2003 LIENS  
AS OF 12-31-2004**

William and Sarah Dimick	1,272.50
William and Sarah Dimick	591.90
William and Sarah Dimick	138.30
Robert Kimball	635.83
Raymond Lapete	331.23
Scott and Lorraine Leonard	610.92
Glen and Sandra Wagner	1,565.67
Howard Ward	149.01
Barbara and Howard Ward	729.39
Barbara and Howard Ward	1,606.19
Barbara Ward	1,067.95
<b>TOTAL UNCOLLECTED LIENS AS OF 12-31-2004</b>	<b>\$8,698.89</b>

**SUMMARY OF WARRANTS FOR 2002**

**DEBIT**

Tax Committed To Collector:		
	Property Tax Lien	8,675.75
<b>TOTAL WARRANTS</b>		<b>8,675.75</b>
INTEREST AFTER LIEN		1,046.83
FEES AFTER LIEN		142.75
<b>TOTAL DEBIT</b>		<b>\$9,865.33</b>

**CREDIT**

Remittance To Treasurer:		
	Property Tax Lien	6,149.12
	Interest After Lien	1,046.83
	Fees After Lien	142.75
Total Remittance to Treasurer		7,338.70
Uncollected Property & Yield Lien as of 12/31/2004		2,526.63
<b>TOTAL CREDIT</b>		<b>\$9,865.33</b>

**UNCOLLECTED 2002 LIENS  
AS OF 12-31-2004**

William and Sarah Dimick	734.87
William and Sarah Dimick	501.27
Robert Kimball	634.60
Scott and Lorraine Leonard	655.89
<b>TOTAL UNCOLLECTED</b>	<b>\$2,526.63</b>

The above properties may be deeded to the Town of Monroe if taxes not paid on or before 04-03-2005.

## SUMMARY OF WARRANTS FOR 2001

### DEBIT

Tax Committed To Collector:		
Property Tax Lien	1,489.29	
Yield Tax Lien		
<b>TOTAL WARRANTS</b>		1489.29
INTEREST AFTER LIEN		533.74
FEES AFTER LIEN		103.90
<b>TOTAL DEBIT</b>		<b>\$2,126.93</b>

### CREDIT

Remittance To Treasurer:		
Property Tax Lien	1,489.29	
Interest After Lien	533.74	
Fees After Lien	103.90	
Total Remittance To Treasurer		2,126.93
Total Uncollected		0.00
<b>TOTAL CREDIT</b>		<b>\$2,126.93</b>

## SCHEDULE OF TOWN PROPERTY

Town Hall, Land & Buildings	360,000.00
Furniture & Equipment	12,000.00
Library, Land & Buildings	106,800.00
Furniture & Equipment	3,500.00
Post Office Building & Land	101,800.00
Parks, Playgrounds & Commons	2,400.00
Land & Right Of Ways	20,300.00
Water Supply Facilities	113,700.00
School, Land & Buildings	826,600.00
Equipment	20,000.00
Clinic Land & Buildings	149,500.00
Fire Dept. & Highway Building & Land	358,100.00
Fire Equipment	245,000.00
Highway Equipment	94,000.00
North Monroe Fire Station & Land	95,100.00
	<hr/> <hr/>
	2,508,800.00

## HIGHWAY INVENTORY OF EQUIPMENT

1 Air Compressor	2 Bushsaws
1 Chainsaw	2 Hopper Sanders
1 Husky Grader	2 Viking Plows
1 Steam Thawer	1972 Eastern Trailer
1 Welder	1991 Chevrolet Dump Truck
1 York Rake	1997 Caterpillar Loader
	1998 Ford Dump Truck

## INVENTORY OF FIRE EQUIPMENT

1979 GMC Tank Truck	1 Caterpillar Diesel Generator
1981 Intemational Fire Engine	1 Chainsaw

Town of Monroe 2004 Annual Report

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1991 Ford Rescue Vehicle	2 Generators
2002 HME Central States Fire Engine	2 Portable Pumps
Trailer Mounted - 20 KW	Forest Fire Truck

## INVENTORY OF EVALUATION

Land-Improved and Unimproved	\$15,443,246.00
Buildings	\$34,406,400.00
Public Utilities - Electric	\$148,288,986.00

## ELECTRIC COMPANIES

Granite State Electric	\$1,200,582.00
NH Electric Coop Inc.	\$604,086.00
Vermont Power Company	\$544,518.00
New England Electric Transmission Corp	\$14,477,341.00
New England Electric Hydro-Transmission	\$23,753,117.00
US Generating	\$95,134,300.00
New England Power	\$12,575,042.00

## MONROE TAX RATE FOR 2004

Municipal	\$3.15
School	\$5.66
County	\$0.89
State School Tax	\$3.40
	<hr/> <hr/>
	\$13.10

## CERTIFICATION FROM MONROE SELECTMEN

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

Gerard LaFlamme  
Robert Wormer  
Thomas Bedell

## LIBRARIAN'S REPORT

Have you earned any "Book Bucks" this month? When you come to the library and borrow books, magazines, videos, etc., you will receive play money equal to the value of the borrowed items. We have joined other libraries that have implemented this promotion as a way of demonstrating how much patrons save by visiting their libraries rather than having to buy books. During the month of January, patrons visiting the library on Mondays, Tuesdays and Wednesdays have saved an estimated \$6 362! While most patrons are aware of the benefits of borrowing and are enjoying this program, many are surprised when I add up the "cost" of their items. Quite a few patrons are using their bucks to "purchase" books (\$1,025 worth so far) from the Book Sale.

Despite the very cold weather, Story Time is being held on Monday mornings at 9:00. We are having lots of fun singing, listening to stories, crafting and socializing. If you have a baby or toddler and are interested in joining us, please stop by to enroll and to pick up a schedule.

The 2004 Summer Reading Program was entitled "Check Out a Hero." We were lucky enough to have a few local "heroes" come to the library. State Trooper Todd Cohen described his uniform requirements, weapons, and cruiser to nearly 40 children. He explained the different steps involved in becoming a trooper, and he answered many, many questions! Fast Squad members Maria Blanchard, Cindy Frazer and Sandy Wagner presented a very informative program demonstrating the importance of 911 and gave tours of the ambulance. Thanks to J.P.I. Transportation, we were able to take a field trip to the Littleton National Guard Armory.

Thank you to all the volunteers, parents and children who take part in this program. We really appreciate your support. We hope you will all attend "Camp Wannaread" this summer!

Once again, kindergarten, first and second graders participated in the Ladybug Picture Book award program. Ten books been nominated this year and were read to the children. Each child voted on his/her favorite, and the results were sent to the State Library. The children voted for *My Lucky Day* which also won statewide.

Cathy Thomas offered a "Basics of Feng Shui" class in November. Feng Shui is the ancient practice of placement and color, which is thought to effect the flow of energy. I think we all made some type of change in our home decor due to this fun and informative program.

Presently, we are preparing for a book discussion to be held in February. Don Thomas

has graciously agreed to lead the discussion and explore some of the controversial

statements presented in the best selling book *The DaVinci Code*. We are looking forward to a lively evening.

Don't forget to stop in to see all the latest best sellers and old favorites. You might be surprised at how much you are saving! We'll look forward to seeing you.

*Respectfully submitted,*  
**Bev Everett, Librarian**

## Monroe Library Report

	2004	Spent	2005
<b>RECEIPTS</b>			
Year Town	33,963.31	33,415.47	39,557.30
Checkbook	-21.86	21.86	-327.34
Gifts		108.00	
Misc.		4.52	
Grants			
Book Rebates		162.25	
<b>TOTAL</b>	<b>33,941.45</b>	<b>33,712.10</b>	<b>39,229.96</b>

## EXPENSES

### Salaries

Librarian	19,477.50	19,391.78	19,477.50
Assistant	1,684.80	1,527.00	1,684.50
Custodian	550.00	463.20	550.00
<b>TOTAL</b>	<b>21,712.30</b>	<b>21,381.98</b>	<b>21,712.00</b>

### Collection

Books	8,700.00	8,269.01	8,000.00
Periodicals	450.00	299.02	300.00
Audio Visual	150.00	60.72	100.00
<b>TOTAL</b>	<b>9,300.00</b>	<b>8,628.75</b>	<b>8,400.00</b>

### Utilities

Electricity	600.00	466.43	550.00
Telephone	700.00	842.68	700.00
Heat			2,500.00
Water	25.00	17.75	25.00
<b>TOTAL</b>	<b>1,325.00</b>	<b>1,326.86</b>	<b>3,775.00</b>

### Miscellaneous

Supplies	750.00	445.71	600.00
Postage	170.00	176.97	170.00

Town of Monroe 2004 Annual Report

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Repairs	500.00	562.47	500.00
Dues & Trustee Expenses	150.00	106.00	100.00
Programs	650.00	561.42	550.00
Contract Services	300.00	195.00	250.00
<b>TOTAL</b>	<b>2,520.00</b>	<b>2,047.57</b>	<b>2,170.00</b>

**Building Maintenance\*** 3,500.00

TOTAL BUDGET  
 REQUEST 39,557.00  
-327.34

\* Bring building up to fire code. This includes smoke alarms, lighted exit signs, motion light, fix wiring, and fixing roof over back steps.

**Annual Report of the Monroe *F.A.S.T.* Squad  
01/01/2004 – 12/31/2004**

14	Medical emergencies
0	Trauma calls
5	Motor vehicle accidents
6	Mutual aid or assist to fire department

Additionally, all F.A.S.T. Squad members have completed their required biannual EMT refresher courses, and have passed the New Hampshire EMT practical examination for certification through March of 2007.

We would like to thank the citizens of Monroe for their continued support to our organization, though contributions as well as through participation in our annual fund raising events.

Respectfully submitted,

Robert T. Regis  
Squad Chief

# Town of Monroe 2004 Annual Report

*Town of Monroe*  
 Nonexpendable Trust Fund Summary  
 For the Year Ended December 31, 2004

	Principal			Income				Yearend Total			
	Beginning of Year	New Funds	Transfers to (from) Other Investments	Withdrawals	End of Year	Beginning of Year	Investment Earnings		Transfers to (from) Other Investments	Withdrawals	End of Year
<i>Nonexpendable trust funds</i>											
School trust fund - Northern Lights C.U.	50.00	-	-	-	50.00	3.54	-	-	-	3.54	53.54
Cemetery trust funds - Northern Lights C.U.	5.44	-	-	-	5.44	-	-	-	-	-	5.44
Cemetery trust funds - NHPDIP	10,185.25	-	-	-	10,185.25	925.33	109.89	-	-	1,035.22	11,220.47
Total cemetery trust funds	10,190.69	-	-	-	10,190.69	925.33	109.89	-	-	1,035.22	11,225.91
Buffam cemetery - Northern Lights C.U.	1,500.00	-	-	-	1,500.00	70.61	3.90	-	-	74.51	1,574.51
Esther Frazer cemetery - Northern Lights C.U.	1,000.00	-	-	-	1,000.00	29.00	2.58	-	-	31.58	1,031.58
Buffam fund - stock	46,000.00	-	-	-	46,000.00	12,500.00	9,612.20	(9,612.20)	-	12,500.00	58,500.00
Buffam fund - WGSB savings	-	-	-	-	-	15,387.03	128.28	8,133.16	-	23,648.47	23,648.47
Buffam fund - WGSB MMF	-	-	-	-	-	42,707.38	411.45	7,845.43	-	50,964.26	50,964.26
Buffam fund - NHPDIP	-	-	-	-	-	114,313.59	1,129.75	-	-	115,443.34	115,443.34
Total Buffam fund (at cost *)	46,000.00	-	-	-	46,000.00	184,908.00	11,281.68	6,366.39	-	202,556.07	248,556.07
Total nonexpendable trust funds	58,740.69	-	-	-	58,740.69	185,936.48	11,398.05	6,366.39	-	203,700.92	262,441.61

\* Buffam fund stock at market value, 12/31/03:  
 6658 shares of Fleet  
 12500 shares of Woodsville Guaranty

Per share	Value	Principal	Income
46.9900	312,859	-	-
23.0000	287,500	-	-
	<u>600,359</u>	488,800	111,559

*Town of Monroe*  
 Expendable and Capital Reserve Trust Fund Summary  
 For the Year Ended December 31, 2004

	Beginning of Year	Transfers from General Fund	Investment Earnings	Transfers to (from) Other Investments	Transfers to General Fund	End of Year
<i>Capital Reserve Funds</i>						
Fire truck - NHPDIP	20,948.35	14,000.00	206.99	-	-	35,155.34
Fire truck - total	20,948.35	14,000.00	206.99	-	-	35,155.34
Civil Defense Fund _ NHPDIP	6,029.47	-	59.67	-	-	6,089.14
Highway truck - Fairbanks C.U.	24,862.05	-	299.35	-	-	25,161.40
Highway truck - NHPDIP	16,019.20	20,000.00	158.34	-	-	36,177.54
Highway truck - total	40,881.25	20,000.00	457.69	-	-	61,338.94
Total capital reserve funds	67,859.07	34,000.00	724.35	-	-	102,583.42
<i>Expendable Trust Funds</i>						
Town History - Citizens Bank CD	11,097.78	-	228.63	-	-	11,326.41
Town History - WGSB savings	6,255.16	-	41.23	-	-	6,296.39
Town history total	17,352.94	-	269.86	-	-	17,622.80
School Building Maintenance - NHPDIP	20,004.65	-	127.93	-	(17,386.21)	2,746.37
High School Tuition	20,004.65	-	197.68	-	-	20,202.33
Total expendable trust funds	57,362.24	-	595.47	-	(17,386.21)	40,571.50

Town of Monroe 2004 Annual Report

Town of Monroe  
For the Year Ending 31-DEC-04

Date of Creation	Name	Purpose	How Invested	Beginning Balance	Percent age	Beginning of Year	Investment Earnings	Expenses	Ending Balance
1916 AD Mason		Cemetery	NHPDIP	\$400.00	3.93%	\$36.34	\$4.32	\$0.00	\$440.66
1916 JA Bffum		Cemetery	NHPDIP	\$300.00	2.95%	\$27.26	\$3.24	\$0.00	\$330.49
1916 Ford, Mason, Paddleton		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1916 Isabel Day		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1916 Nellie H. Dickinson		Cemetery	NHPDIP	\$150.00	1.47%	\$13.63	\$1.62	\$0.00	\$165.25
1916 R A Moore		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1916 Genevieve Tilton		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1918 Stanley & Way		Cemetery	NHPDIP	\$59.00	0.58%	\$5.36	\$0.64	\$0.00	\$65.00
1919 Mrs. W S Smith		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1920 A M Farnsworth/ MM Bownam		Cemetery	NHPDIP	\$25.00	0.25%	\$2.27	\$0.27	\$0.00	\$27.54
1921 L Turner's Children		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1921 Mrs. J Whitcomb		Cemetery	NHPDIP	\$40.00	0.39%	\$3.63	\$0.43	\$0.00	\$44.07
1922 G F Furgeson		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1923 Philp & Abigail Mason		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1924 Issac S Moore		Cemetery	NHPDIP	\$150.00	1.47%	\$13.63	\$1.62	\$0.00	\$165.25
1926 O S Warden		Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1927 N A Jones		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1927 J W Smith		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1927 Moore & Hunt		Cemetery	NHPDIP	\$235.00	2.31%	\$21.35	\$2.54	\$0.00	\$258.89
1927 L Paddleton		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1928 Luke & Carrie Cross		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1929 Julia Emery		Cemetery	NHPDIP	\$71.25	0.70%	\$6.47	\$0.77	\$0.00	\$78.49
1930 Hanna Frazier		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1930 Mrs. N F Mclay		Cemetery	NHPDIP	\$30.00	0.29%	\$2.73	\$0.32	\$0.00	\$33.05
1934 Mrs. Belle Kibby		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1935 Frank Sullivan/Mrs. James		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1937 George Placey		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1942 Robert S Ward		Cemetery	NHPDIP	\$125.00	1.23%	\$11.36	\$1.35	\$0.00	\$137.70
1945 Erma Shaw		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1945 Harold J & Robert F Ward		Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1945 Frank K Williams		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1954 Issac Jacobs		Cemetery	NHPDIP	\$500.00	4.91%	\$45.43	\$5.39	\$0.00	\$550.82
1964 William Mathews		Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1965 William & Robert Frazier		Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1966 James & Louise A Riel		Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16

Town of Monroe 2004 Annual Report

Date of Creation	Name	Purpose	How Invested	Beginning Balance	Percent age	Beginning of Year	Investment Earnings	Expenses	Ending Balance
1966	Edward H Chapney	Cemetery	NHPDIP	\$400.00	3.93%	\$36.34	\$4.32	\$0.00	\$440.66
1969	Maude Colby	Cemetery	NHPDIP	\$100.00	0.98%	\$9.09	\$1.08	\$0.00	\$110.16
1973	Marie Treadwell	Cemetery	NHPDIP	\$500.00	4.91%	\$45.43	\$5.39	\$0.00	\$550.82
1977	Laura Guganig	Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1977	Cecile & Harriet W Hinman	Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1978	Harrold Griffin	Cemetery	NHPDIP	\$300.00	2.95%	\$27.26	\$3.24	\$0.00	\$330.49
1980	Arthur Lang	Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1981	D C Ashton	Cemetery	NHPDIP	\$50.00	0.49%	\$4.54	\$0.54	\$0.00	\$55.08
1986	Lyle & Ruth Lang	Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1988	Gilbert & Martha Lang	Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1988	Katherine and Howard Boomhower	Cemetery	NHPDIP	\$300.00	2.95%	\$27.26	\$3.24	\$0.00	\$330.49
1991	Lawrence Moore	Cemetery	NHPDIP	\$1,000.00	9.82%	\$90.85	\$10.79	\$0.00	\$1,101.64
1992	Forest & Ruth Parker	Cemetery	NHPDIP	\$250.00	2.45%	\$22.71	\$2.70	\$0.00	\$275.41
1992	Russell Kelso & Helena Parker	Cemetery	NHPDIP	\$250.00	2.45%	\$22.71	\$2.70	\$0.00	\$275.41
1993	R Linfield Ward	Cemetery	NHPDIP	\$500.00	4.91%	\$45.43	\$5.39	\$0.00	\$550.82
1994	Harold J Griffin	Cemetery	NHPDIP	\$400.00	3.93%	\$36.34	\$4.32	\$0.00	\$440.66
1997	Elsie Hall	Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
1997	Henry & Arlene Stuart	Cemetery	NHPDIP	\$500.00	4.91%	\$45.43	\$5.39	\$0.00	\$550.82
2000	Desmond & Arlene Stuart	Cemetery	NHPDIP	\$200.00	1.96%	\$18.17	\$2.16	\$0.00	\$220.33
				\$10,185.25		\$925.33	\$109.89	\$0.00	\$11,220.47

**STATEMENT OF RECEIPTS**  
**FOR THE YEAR ENDING December 31, 2004**

<b>CURRENT REVENUE</b>	
Property Taxes for 2004	2,059,614.97
Yield Taxes for 2004	7,974.73
Property Tax Interest	532.64
Excavation Tax	16.46
<b>PREVIOUS YEAR'S PROPERTY &amp; YIELD TAXES</b>	
Property Taxes 2003	10,734.64
Property Tax Interest	949.10
Fees & Penalties	437.00
Property Converted to Lien	13,451.15
Property Tax Lien	5,886.07
Interest After Lien	434.69
Fees After Lien	150.00
Property Tax Lien 2002	6,149.12
Interest After Lien	1,046.83
Fees After Lien	142.75
Property Tax Lien 2001	1,489.29
Interest After Lien	533.74
Fees After Lien	103.90
<b>FROM STATE</b>	
State Revenue Sharing	8,594.00
Highway Block Grant	27,142.27
Rooms & Meals Tax	26,832.27
<b>FROM LOCAL SOURCES</b>	
Motor Vehicle Permits	161,711.00
Dog Licenses	1,420.00
Marriage License Fees	180.00
Vital Statistics Copies	96.00
Filing Fees	5.00
Pistol Permits	100.00
Town Histories	240.00
Cemetery Lot	300.00
Checklists	45.00
Rent of Town Property - Post Office	3,129.96
Rent of Town Property - Monroe Clinic	2,400.00
Sale of Town Property	2,800.00
Planning Board & Board of Adjustment	1,379.54
Income from Departments	589.26
<b>ALL OTHER RECEIPTS</b>	
U.S. Treasury	23.30

Town of Monroe 2004 Annual Report

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Interest	2,853.50
WSI of Vermont – Refund	190.10
Primex – Insurance	310.00
National Grid	71.00
Monroe School District – Share of Town Report	522.72
Miscellaneous	50.00
Property Tax Lien	14,268.44
<b>TOTAL RECEIPTS FOR 2004</b>	<b>2,364,900.42</b>

### 2004 Monroe Police Department

	<b>2003</b>	<b>2004</b>
Complaints	334	310
Dog Complaints	21	16
Thefts--Burglaries	2	1
Summons Issued	12	10
Warnings	185	160
Motor Vehicle Accidents	10	10
Domestic Disturbances	3	2
ATV Complaints	9	4
Alarm Activations	5	8
911 Hang-Ups	12	13
Life Line Calls	3	2
Asst. Other Depts.	6	4

Respectfully submitted,  
 Maynard Farr  
 Police Chief

### ANNUAL REPORT FOR THE MONROE VOLUNTEER FIRE DEPARTMENT For 2004

During 2004 Monroe Volunteer Fire Department responded to the following calls:

Structure Fire	1
Chimney Fire	5
Motor Vehicle Accidents	7

## Town of Monroe 2004 Annual Report

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Unpermitted Burn	1
Brush/Grass Fire	3
Fire Alarm Activations	5
Mutual Aid:	
Bath	6
Barnet	4
Woodsville	1
Ryegate	4
TOTAL	37

As I write this, my 30th annual report for the Monroe Volunteer Fire Department, I have decided to step down as Fire Chief to allow some new blood to take over. I plan to stay active in both the Fire Department and FAST Squad. We currently have a roster of 21 firemen, of which the majority are fairly active. As per the department bylaws, a new chief will be elected from within the department by his peers.

On the same day as Town Meeting last year, we had a structure fire and had to put our tank truck out of service because of a leak in the bottom of the tank. (This portion of the steel tank was built approximately 48 years ago.)

That evening it was discussed about doing a lease purchase for a replacement truck, however due to legal procedures, this was not to be.

After Town Meeting, the tank was removed and sent to a metal fabrication shop for a new bottom. Upon reinstalling the tank on the chassis, low and behold, another leak appeared on a bushing on the rear that had rusted through. So back to the metal shop for more repairs.

This truck is currently in service; however, as I previously stated part of this tank is 48 years old and the chassis is 26 years old. It is because of the uncertainty of this truck that we have been exploring all options to replace it.

As of this writing, we are exploring options which by using the amount in the Capital Reserve Fund and increasing our budget, we feel that we can purchase a tank truck with a minimal tax burden on the tax payers of Monroe.

As I mentioned in last year's report, we have a Junior Firefighters (age 16-18) in place, so if there is anyone out there interested please contact any officer of the department.

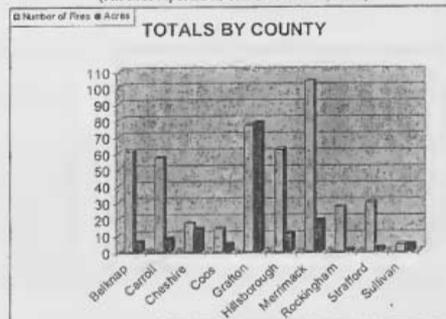
Respectfully submitted  
Maynard Farr  
Fire Chief

## Report of Forest Fire Warden and State Forest Ranger

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ANY outside burning. A fire permit is required for all outside burning unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 1-800-498-6868 or [www.des.state.nh.us](http://www.des.state.nh.us) for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information contact the Division of Forests & Lands (603) 271-2217, or online at [www.nhdf.org](http://www.nhdf.org).

This last year was fairly wet throughout the spring and summer months; however, we finished the season with an active fall fire season. In order to meet an increased demand for services, the Forest Protection Bureau was reorganized into three regions with smaller Forest Ranger Districts and over the last several years we have added two Forest Rangers. The fifteen state fire towers were the first to report on many fires throughout the state and they completed many other projects on the low fire danger days. The state implemented a program called Tower Quest to help citizens learn about fire towers and the need to protect New Hampshire's forest resources. The United States celebrated Smokey Bear's 60th birthday in 2004, and celebrations were held throughout the state. Please help Smokey Bear, your local fire department and the state's Forest Rangers by being fire smart and fire safe!

2004 FIRE STATISTICS  
(All fires reported as of November 18, 2004)



### CAUSES OF FIRES REPORTED

Arson	15	2004	462	147
Campfire	41	2003	374	100
Children	12	2002	540	187
Smoking	19	2001	942	428
Debris	201			
Railroad	1			
Equipment	5			
Lightning	5			
Misc.*	163	(*Misc.: power lines, fireworks, electric fences, etc.)		

Total Fires	Total Acres
2004	462
2003	374
2002	540
2001	942



LILI CARGILL, ARNP

Monroe Health Services

152 Woodsville Road Monroe, NH 03771

603-638-2372 FAX 603-638-2982

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Residents of the Town of Monroe:

Cottage Hospital is pleased to announce the arrival of the new primary care provider for Monroe Health Services (MHS).

Her name is Lili Cargill. She is an **Advanced Registered Nurse Practitioner (ARNP)** board certified in Adult and Geriatric Medicine. She is a graduate of Columbia University's School of Nursing and for the last five years has been practicing primary care at the Visiting Doctors Program at the Mount Sinai Medical Center in New York City. She is very familiar with the north country and spent time growing up in the Lyndon, VT area. Dr. Linda DeFrahm is still providing care in our area as a primary physician at the Grafton County Nursing Home. Please congratulate her on her new position when you see her.

Lili has been providing primary care to current Monroe Health Services patients since January 4, 2005 and is **accepting new patients** ages 12 and up. She is able to care for and attend to any MHS patient admitted to Cottage Hospital or any of the area's nursing homes. Through her work with the Visiting Doctors Program, she has acquired expertise in managing the care of elderly and terminally ill patients including providing Palliative (quality of life care for the critically ill) care. Additional services provided are well-woman gynecological care, dermatology, and rheumatological (joint) injections.

Current MHS patients who have Dr. Linda DeFrahm listed as your primary care physician (PCP) and wish to continue receiving care at MHS can be seen at the office without issue. As each insurance company completes its contracting process, you should be notified of the PCP change from Dr. DeFrahm to Lili Cargill. You should not have to make the PCP switch yourself. Each insurance company's requirements are different so be aware that your insurance carrier may require that you be seen by Lili prior to having certain prescriptions or referrals renewed. We want to make your visit go smoothly and following the rules for your insurance carrier helps make that possible. Your cooperation and patience is appreciated.

## Town of Monroe 2004 Annual Report

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As of January 1, 2005, **the new office hours for MHS** are Mondays, Wednesdays, and Thursdays 7:00am-4:00pm, Tuesdays 9:30am-7:00pm and Fridays 7:00am-12:00pm.

Operations at MHS are otherwise normal. If you do not have insurance coverage, you and your family may apply for our Free Care program; if you pay for services at the time of your visit, you are entitled to a 10% discount; you may also arrange a payment plan. If you have insurance, we will continue to bill your insurance carrier for you. If your carrier requires a copay for your visits, your copay is due at the time of service. We accept cash (please, nothing larger than a \$20), checks, debit cards and credit cards as forms of payment. **If you are unable to keep a scheduled appointment, please give us at least 24 hours notice.** That allows us to see patients as quickly as possible. **If you need a prescription refilled, please contact your pharmacy at least 48 hours before you run out.** Certain medications (by state and federal law) and some insurance companies require that we see you before refilling or rewriting a prescription. Contacting your pharmacy early will help reduce any inconvenience to you.

If you decide to join our practice here at MHS, please contact your old (or current) provider and ask that your records be copied and sent to us prior to your first visit. This enables Lili to review your history in advance and be better prepared for you upon arrival.

**You are invited to join us at our Open House.** On February 21, 2005 from 3:00pm-5:00pm, we will be welcoming Lili to our practice and providing area residents an opportunity and meet and greet our newest provider. Hors d'oeuvres will be served.

We look forward to seeing you at our practice. We strive to provide you with friendly, capable and complete health care. We hope that you will enjoy good health in the New Year.

Please contact the office directly at 603-638-2372 if you have any questions about our services.

Sincerely,

*Lili Cargill*  
Lili Cargill, ARNP

Yvonne M. McCowan, Practice Director

*Yvonne*

The Monroe Staff

*Connie*

*Vicki Mathews LPN*



Five Middle Str.  
Lancaster, NH 03034  
Tel 603.788.492  
Fax 603.788.383

INDEPENDENT AUDITORS' REPORT

To the Board of Selectmen,  
Monroe, New Hampshire:

We have audited the accompanying general purpose financial statements and the combining and individual fund financial statements of the Town of Monroe, New Hampshire, as of December 31, 2003, and for the year then ended as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As is the practice with many New Hampshire municipalities, the Town of Monroe has not maintained a record of its general fixed assets and, accordingly, a statement of general fixed assets, required by accounting principles generally accepted in the United States, is not included in the financial report.

As explained in Note 3, the Water Fund is reported as a Special Revenue Fund, whereas generally accepted accounting principles require that it be reported as an Enterprise Fund.

In our opinion, except for the effect on the financial statements of the omission described in the third paragraph and except as noted in the fourth paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Monroe as of December 31, 2003, and the results of its operations and cash flows of its similar trust fund types for the year then ended in conformity with accounting principles generally accepted in the United States. Also, in our opinion, the combining and individual fund financial statements referred to above present fairly, in all material respects, the financial position of each of the individual funds of the Town as of December 31, 2003, and the results of operations of such funds and the cash flows of nonexpendable trust funds for the year then ended in conformity with accounting principles generally accepted in the United States.

## Town of Monroe 2004 Annual Report

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Board of Selectmen  
Town of Monroe

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole and on the combining and individual fund financial statements. The accompanying financial information listed as supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements of the Town of Monroe. Such information has been subjected to the auditing procedures applied in the audit of the general purpose, combining, and individual fund financial statements and, in our opinion, is fairly presented in all material respects in relation to the financial statements of each of the respective individual funds taken as a whole.

*Dinam & Pave, PLLC*

July 30, 2004

# Town of Monroe 2004 Annual Report



## Raymond S. Burton

338 River Road  
Bath, NH 03740  
Tel. (603) 747-3662  
Car Phone (603) 481-0863  
E-mail: ray.burton4@gte.net

*Executive Councilor  
District One*

Report to the People of District One  
By Raymond S. Burton, Executive Councilor,  
State of New Hampshire

It is an honor to be starting my 27th and 28th year as one of your public servants here in District One.

The Executive Council is your effective point of contact at the top of your Executive Branch of state government. The Council acts much like a board of directors for the administration of public law and public budget as passed by the NH House and Senate. The Council also accepts grant money from federal programs for administration to community-based organizations.

As we look into the next two years, I urge citizens to become involved through their regional planning commissions in bringing forth concerns and ideas for transportation projects. It is my opinion that not many new projects will be done, due to lack of sufficient funds. We will be lucky to maintain what we have and build what is in the current ten-year transportation plan.

District Health Councils are in full gear whereby local health concerns can be articulated directly to the Commissioner of Health and Human Services. This is the largest agency in our state government.

With a new administration headed by Governor John Lynch there will be many board and commissions looking for volunteers. If you are interested in finding out what is available please visit the Secretary of State's website at [www.sos.nh.gov/redbook/index](http://www.sos.nh.gov/redbook/index) or call my office.

My office is always available to assist in questions for relief, assistance and information. Also available and free is the NH Constitution, state map and brochure on the Executive Council. Please contact me anytime. It is a pleasure to serve you and your region.

Ray Burton  
338 River Rd.  
Bath, NH 03740  
Tel: 747-3662  
Email: [ray.burton4@gte.net](mailto:ray.burton4@gte.net)

Ray Burton  
State House Rm 207  
107 North Main St  
Concord, NH 03301  
[rburton@gov.state.nh.us](mailto:rburton@gov.state.nh.us)



### Towns in Council District #1

#### CARROLL COUNTY:

Albany, Bartlett,  
Chatham, Conway, Eaton,  
Eppingham, Freedom, Hart's Loc.,  
Jackson, Madison, Moultonborough,  
Ossipee, Sandwich, Tamworth,  
Tuttenboro, Wakefield, Wolfeboro.

#### GRAFTON COUNTY:

Alexandria, Ashland, Bath,  
Benton, Bethlehem, Bridgewater,  
Bristol, Campton, Canaan,  
Dorchester, Eesion, Ellsworth,  
Enfield, Franconia, Grafton,  
Groton, Hanover, Haverhill,  
Hebron, Holderness, Landaff,  
L Lebanon, Lincoln, Lisbon,  
Livermore, Littleton, Lyman,  
Lyme, Monroe, Orange, Orford,  
Piermont, Plymouth, Rumney,  
Sugar Hill, Thornton, Warren,  
Weterville Valley, Wentworth,  
Woodstock

#### BELKNAP COUNTY:

Aiton, Belmont, Center Harbor,  
Gifford, Laconia, Meredith,  
New Hampton, Sanbornton, Titton

#### COOS COUNTY:

Berlin, Carroll, Clarksville,  
Colabrook, Columbia, Dalton,  
Dixville, Dummer, Errol,  
Gorham, Jefferson, Lancaster,  
Milan, Millsfield, Northumberland,  
Pittsburg, Randolph, Shelburne,  
Stewartstown, Sterk, Stratford,  
Whitefield

#### SULLIVAN COUNTY:

Charlestown, Claremont, Cornish,  
Croydon, Grantham, Newport  
Plainfield, Springfield, Sunapee



**ANNUAL REPORT - 2004**  
**Riverbend Subcommittee**  
**Connecticut River Joint Commissions**

This year the Riverbend Subcommittee updated the Recreation chapter of our *Connecticut River Management Plan* with a close look at a variety of recreation-related issues in our region, especially the need for more access for small boats. We helped stimulate a state study of water quality in the Connecticut River after discovering gaps in information on the safety of the river for swimming, fishing, and boating.

The Subcommittee continues to carry out our legal obligation to provide information and assistance to the states, towns, and local landowners on projects near the river, including advice to the State of New Hampshire on development in the Lancaster Industrial Park and improvements to the Haverhill-Bath Covered Bridge and Monroe-Barnet Bridge. We also raised concerns about the portage around the breached Wyoming Dam that led to a CRJC grant to ensure a safe portage trail with fencing and signage.

We encourage all towns in our region to review our current *Connecticut River Corridor Management Plan*, and to incorporate its recommendations as they update town plans and revise their zoning ordinances, particularly for shoreland protection. Heavy rains can send sediment from land clearing and removal of riverside vegetation into tributaries, demonstrating the critical importance of giving rivers and streams enough room. All riverfront landowners should be aware that the statewide Shoreland Protection Act applies to the Connecticut River. Contact the town office for more information.

There is currently a vacancy in Monroe's representation on the Subcommittee. Citizens interested in representing the town should contact the select board. The Riverbend Subcommittee is advisory and has no regulatory authority. The public is welcome to participate in our meetings, on the fourth Thursday evening of every other month, usually at the Littleton Community House. More information, including a calendar, advice on bank erosion and obtaining permits for work in or near the river, and a summary of the *Connecticut River Corridor Management Plan* is on the web at [www.crjc.org/localaction.htm](http://www.crjc.org/localaction.htm).

*Philip Blanchard, Monroe representative*

*We would be happy to make this report available electronically; please email [contact@crjc.org](mailto:contact@crjc.org)*



**ANNUAL REPORT 2004  
CONNECTICUT RIVER JOINT COMMISSIONS**

This year the Connecticut River Joint Commissions have considered issues as wide-ranging as the future of hydro dam ownership and status of boating law enforcement on the river to economic development initiatives in the valley. Appointed by the legislatures of New Hampshire and Vermont to guide growth and development in the watershed, the CRJC are advisory and have no regulatory powers, preferring instead to ensure greater public involvement in decisions that affect the river region.

In 2004, the Commissions sponsored a major study of the river's behavior from Pittsburg to Gilman, to better understand the reasons for erosion and how the river moves through its valley. CRJC also stimulated a water quality assessment of the entire 275 miles of river shared by New Hampshire and Vermont. The NH Department of Environmental Services and the Environmental Protection Agency led the study to bring reliable information to those using the river and planning for its future.

With the support of the four US Senators from NH and VT, the Commissions were able to provide \$85,000 in Partnership Program grants for locally-inspired projects, including grants for a stream study of the Stevens River, several river access and recreation projects, and natural resources inventories for Colcbrook and for the Waits River headwaters.

CRJC supports efforts to safeguard natural, agricultural, and historic assets of the valley, and are working with businesses and the states to strengthen the local base for tourism through visitor centers in ten "waypoint communities" along the Connecticut River Byway. This year we won a federal grant to provide signage for each of them, and created a video about the river valley, "Welcome to the Heart of New England." CRJC provides coordination for the Byway effort. Visit the Byway at [www.ctrivertravel.net](http://www.ctrivertravel.net).

We welcome the public to our meetings on the last Monday of each month. Visit our web site at [www.crjc.org](http://www.crjc.org) for a calendar of meetings, useful information and links, and our newsletter, *River Valley News*.

*We would be happy to make this report available electronically: please email  
[contact@crjc.org](mailto:contact@crjc.org)*

## Town of Monroe 2004 Annual Report

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90 Swiftwater Road, P.O. Box 2001, Woodsville, New Hampshire 03785-2001 • 603-747-9000 • FAX 603-747-  
January 21, 2005

Board of Selectmen  
Town of Monroe  
Monroe, NH 03771

Dear Members of the Board:

It has been another very exciting year at Cottage Hospital. Over the past year we have seen growth in many areas of the hospital, including our Radiology department, and we welcomed six new providers to the area.

In general, the year was a financially close one, in which we have had some shifting in our payor mix, contributing to reduced net revenues with higher contractual allowance. We have, however, managed to end the fiscal year with a small positive bottom line for the third year in a row for 2003-2004.

At Cottage Hospital we are all very proud of the personal care that we are able to give to our patients. Time and time again, we hear about the outstanding care that patients and family members have received while with us.

We know our communities are supportive of our institution, and we are extremely grateful for the financial support that our area towns have provided over the years. Although funds are always needed and welcomed at Cottage Hospital, we know there are many worthy organizations also asking for money this year. Therefore, the Cottage Hospital Board of Trustees has decided NOT to ask the town of Monroe for financial support for the eleventh consecutive year.

We thank you for your continued support and pledge to continue to do our best to provide you with the best healthcare possible.

We will appreciate your including this message in your 2004 Annual Report, and we will forward our 2004 Annual Report to you as soon as it is available. Best wishes for a healthy new year.

Sincerely,

A handwritten signature in cursive script that reads "Reginald J. Lavoie".

Reginald J. Lavoie  
Administrator

"A Critical Access Hospital"

## Grafton County Commissioners

3801 Dartmouth College Highway, North Haverhill, NH 03774  
603-787-6941 FAX 603-787-2345  
E-mail: [jlclough@lycos.com](mailto:jlclough@lycos.com)



Greetings.

The New Year with newly elected County Officers has begun. New Sheriff Doug Dutile and new District 3 County Commissioner, William Gabler are on board and coming into their respective offices with great interest and desire to serve the people of this great County.

We will start to prepare the County budget in February and March working with the various departments of County Government and will be presenting that in May to the public.

It was an honor to give special recognition to Sylvia Martin, Harriet Keyes and Jean Coulstring, all from Bath, Florence Frost from South Ryegate, and Barbara Basnar from Benton, who gave their service to Grafton County for a cumulative total of over 124 years! We currently have 350 employees on your County payroll. Individuals interested in applying for positions at Grafton County should contact Joanne Mann, Human Resource Director at 787-6971 ext. 202.

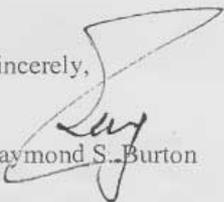
The 2004 Annual Report of Grafton County Government is now available and can be obtained by calling the Commissioners' Office at 787-9641, or stopping in at our office here on Route 10 in North Haverhill.

Grafton County has several web sites which you might find helpful and interesting. Try these links:

Grafton County Nursing Home: <http://www.graftonhome.com>  
Grafton County Corrections: <http://www.graftoncountydock.org>  
Grafton County UNH Extension Office: <http://ceinfo.unh.edu>

I will be starting my bi-annual Selectmen's visitation in March and April and will look forward to personally appearing in your town at your board meeting. Please call anytime if I can be of assistance to you as one of your elected Officials.

Sincerely,

  
Raymond S. Burton

COMMISSIONERS:

DISTRICT 1: Michael Cryans, P.O. Box 999, Hanover, NH 03755 (603) 448-4351  
DISTRICT 2: Raymond S. Burton, 338 River Road, Bath, NH 03740 (603) 747-3662  
DISTRICT 3: Bill Gabler, 170 Hobart Hill Road, Hebron, NH 03241 (603) 744-9325

# Town of Monroe 2004 Annual Report



Grafton County

## Senior Citizens Council Inc.

P.O. Box 433  
Lebanon, NH  
03766-0433

phone: 603-448-4897  
fax: 603-448-3906

www.gcsc.org  
e-mail: gcsc@gcsc.org

### GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC. ANNUAL REPORT 2004

Bristol Area Senior Services  
P.O. Box 266  
Bristol, NH 03222  
744-8395

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well being of our older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities for as long as possible.

Horse Meadow Senior Center  
91 Horse Meadow Road  
N. Haverhill, NH 03774  
787-2539

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln, the information and assistance program Grafton County ServiceLink and also sponsors the Retired and Senior Volunteer Program of the Upper Valley and White Mountains (RSVP). Through the centers, ServiceLink and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, congregate dining programs, transportation, adult day care, chore/home repair services, recreational and educational programs, and volunteer opportunities.

Linwood Area Senior Services  
P.O. Box 461  
Lincoln, NH 03251  
745-4705

During 2004, 48 older residents of Monroe were served by the Council's programs offered through Horse Meadow or Littleton Area Senior Center:

Littleton Area Senior Center  
P.O. Box 98  
Littleton, NH 03561  
444-6050

- Older adults from Monroe enjoyed 694 balanced meals in the company of friends in the center's dining room.
- They received 524 hot, nourishing meals delivered to their homes by caring volunteers.
- They benefited from the adult day care program a total of 75 hours.
- Monroe residents were transported to health care providers or other community resources on 21 occasions by our lift-equipped buses.
- They received assistance with problems, crises or issues of long-term care through 12 visits by a trained social worker or contacts with ServiceLink.
- Monroe's citizens also volunteered to put their talents and skills to work for a better community through 665 hours of volunteer service.

Mascoma Area Senior Center  
P.O. Box 210  
Canaan, NH 03741  
523-4333

Orford Area Senior Services  
P.O. Box 98  
Orford, NH 03777  
353-9107

The cost to provide Council services for Monroe residents in 2004 was \$7,784.70.

Plymouth Regional Senior Center  
P.O. Box 478  
Plymouth, NH 03264  
536-1204

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty, saving tax dollars that would otherwise be expended for nursing home care. They also contribute to a higher quality of life for our older friends and neighbors. As our population grows older, supportive services such as those offered by the Council become even more critical.

Upper Valley Senior Center  
P.O. Box 433  
Lebanon, NH 03766  
448-4213

Grafton County Senior Citizens Council very much appreciates Monroe's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging in the security and comfort of their own communities and homes.

North of Upper Valley & White Mts.  
P.O. Box 433  
Lebanon, NH 03766  
448-1825

Roberta Berner, Executive Director

A United Way Agency providing services to older adults in Grafton County

Town of Monroe 2004 Annual Report

**Grafton County Senior Citizens Council, Inc.**

Statistics for the Town of Monroe  
October 1, 2003 to September 30, 2004

During the fiscal year, GCSCC served 48 Monroe residents (out of 189 residents over 60, 2000 Census).

<u>Services</u>	<u>Type of Service</u>	<u>Units of Service</u>	<u>X</u>	<u>Unit (1) Cost</u>	<u>=</u>	<u>Total Cost of Service</u>
Congregate/Home Delivered	Meals	1,218	x	\$5.72	\$	6,966.96
Transportation	Trips	21	x	\$9.05	\$	190.05
Adult Day Care	Hours	75	x	\$7.47	\$	560.25
Social Services	Half-hours	3	x	\$22.48	\$	67.44
Activities		75		N/A		
ServiceLink	Contacts	9				

Number of Monroe volunteers: 3 . Number of Volunteer Hours: 665

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GCSCC cost to provide services for Monroe residents only	\$	<u>7,784.70</u>
Request for Senior Services for 2004	\$	<u>680.00</u>
Received from Town of Monroe for 2004	\$	680.00
Request for Senior Services for 2005	\$	<u>680.00</u>

NOTE:

1. Unit cost from GCSCC Statement of Revenue and Expenses for October 1, 2003 to September 30, 2004.
2. Services were funded by Federal and State programs 56%; municipalities, county and United Way 9%; Contributions 10%; In-kind donations 16%; Friends of GCSCC 7%; Other 2%.

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Town of Monroe 2004 Annual Report

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COMPARATIVE INFORMATION

From Financial Statements for GCSCC  
Fiscal Years 2003 and 2004

October 1-September 30

**UNITS OF SERVICE PROVIDED**

	<b>FY2003</b>	<b>FY2004</b>
Dining Room Meals	77,984	81,486
Home Delivered Meals	119,695	109,546
Transportation (Trips)	44,698	45,108
Adult Day Service (Hours)	15,426	17,323
Social Services (1/2 Hours)	8,192	7,212
ServiceLink Contacts	940	1,360
Adult In Home Care	(new program)	4,622

**COST PER UNIT OF SERVICE PROVIDED**

	<b>FY2003</b>	<b>FY2004</b>
Congregate/home delivered meals	\$6.10	\$5.72
Transportation (per trip)	\$10.57	\$9.05
Adult Day Service (hour of Service)	\$6.11	\$7.47
Social Services (per unit)	\$21.88	\$22.48
Adult In-Home Care (hour of service)		\$21.40

TOWN MEETING WARRANT  
THE STATE OF NEW HAMPSHIRE

THE POLLS WILL BE OPEN FROM 12 NOON TO 6:00 P.M.

To the Inhabitants of the Town of Monroe, in the county of Grafton in said State, qualified to vote in Town Affairs: You are hereby notified to meet at the Monroe Town Hall in said Monroe on Tuesday the 8th (eighth) day of March, next at 7:00 of the clock in the P.M. to act upon the following subjects: With the School Business meeting preceding Town Business Meeting:

1. To choose all necessary Town Officers for the year ensuing. (By Ballot)
2. To see if the Town will vote to raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the Fire Truck Capital Reserve Fund previously established. (Majority Vote Required) Selectmen and Budget Committee recommend this article.
3. To see if the Town will vote to authorize the Selectmen and Fire Department to enter into a lease purchase agreement for a new tank truck. Total cost not to exceed \$140,000.00. (Majority Vote Required) Selectmen and Budget Committee do not recommend this article.
4. To see if the Town will vote to appropriate the sum of \$41,000.00 (Principal and Interest) from the Fire Truck Capital Reserve Fund previously established to be used as a down payment toward the lease purchase of a new tank truck. (Majority Vote Required) Selectmen and Budget Committee do not recommend this article.
5. To see if the Town will vote to raise and appropriate the sum of \$25,000.00 to be added to the Highway Department Truck Capital Reserve Fund previously established. (Majority Vote Required) Selectmen and Budget Committee recommend this article.
6. To see if the Town will vote to raise and appropriate the sum of \$2,000.00 to be added to the Civil Defense Capital Reserve Fund previously established. Selectmen and Budget Committee recommend this article.

7. To see if the municipality will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purchase of a Lawn Mower for the Monroe Cemetery and to raise and appropriate the sum of \$3,000.00 to be placed in this fund and name the Selectmen as agents to expend from this Fund. (Majority Vote Required) Selectmen and Budget Committee recommend this article.
8. To hear all reports of committees and officers heretofore chosen and pass any vote relating thereto.
9. To see if the Town will vote to raise and appropriate \$695,550.38 (Operating Budget Only) for general municipal operations. This article does not include special or individual articles addressed.
10. To transact any other business that may legally come before said meeting.

Given under our hands and seal this eighth day of February, in the year of our Lord Two Thousand and Five

Gerard Laflamme  
Robert Wormer  
Thomas Bedell

Selectmen  
Town of  
Monroe

A True Copy of Warrant--Attest

Gerard Laflamme  
Robert Wormer  
Thomas Bedell

Selectmen  
Town of  
Monroe

## BUDGET -TOWN OF MONROE - 2005

Line Item	Description	2004 Budget - Appropriations	2004 Spent - Expenditures	2005 Budget
4130	Executive	20,500.00	15,999.63	18,200.00
4140	Election, Reg.	11,960.00	15,399.57	14,520.00
4150	Financial Admin.	124,230.00	56,820.32	59,800.00
4152	Revaluation of Proprety	2,000.00	1,470.00	2,000.00
4153	Legal Expense	15,000.00	2,599.22	15,000.00
4155	Employee Benefits	17,000.00	12,109.70	20,000.00
	Payroll Expenses		7,904.19	
4194	General Govt Building	29,718.00	28,387.53	46,300.00
4194a	Post Office Building		295.36	
	Post Office (Maintenance)	500.00		2,100.00
	Fuel Oil	1,600.00		
4195	Cemeteries	7,850.00	7,725.89	11,300.00
4196	Insurance	17,500.00	17,837.40	18,200.00
4197	Association	3,254.84	3,254.84	3,352.53
4199	(electric & fuel oil)	22,903.00	25,144.09	11,000.00
4210	Police	9,700.00	7,493.81	10,000.00
4215	Ambulance	10,371.60	10,465.40	11,246.40
4220	Fire	25,000.00	24,778.50	30,000.00
4312	Highways & Streets	279,794.03	232,556.00	279,792.45
4316	Street Lighting	13,000.00	13,856.53	15,000.00
4323	Solid Waste Collection	25,000.00	23,191.88	25,000.00
4324	Solid Waste Disposal	44,000.00	44,860.98	40,000.00
	Non-rubbish/Junk Disposal			7,000.00
4332	Water Services	100.00		100.00
4415	Hospitals	7,032.00	6,734.65	7,582.00
442	Direct Assistance	1,500.00	0.00	1,500.00
4520	Parks & Recreation	5,873.00	5,717.54	5,900.00

4550 Library	34,835.44	33,415.47	39,557.00
4551 Patriotic	1,500.00	982.12	1,000.00
4039 Tax Liens		14,268.44	
4396 Refunds & Rebates		1,312.75	
4915 Capital Reserve Fund (Warrant Articles)			
Highway Dept Truck Fund	20,000.00	20,000.00	25,000.00
Fire Truck Fund	10,000.00	14,000.00	10,000.00
Civil Defense Fund	4,000.00	4,000.00	2,000.00
4915 History Fund	0.00		100.00
4723 Interest	900.00		100.00
Subtotal	<u>766,621.91</u>	<u>652,581.81</u>	<u>732,650.38</u>
Payments to Other Governmental Divisions			
4931 Grafton County Tax	220,962.88	177,396.00	
4933 Monroe School District	1,244,240.00	1,247,147.00	
Fund		20,000.00	
4191 Planning & Zoning	600.00	721.54	970.00
TOTAL	<u>2,232,424.79</u>	<u>2,097,846.35</u>	<u>733,620.38</u>



November 22, 2004

Board of Selectmen  
PO Box 63  
Monroe NH 03771

Dear Selectmen,

The Hospice of the Littleton Area, which serves the town of Monroe, is requesting \$471.00 for the fiscal year 2005.

Hospice of the Littleton Area is a community-based program of volunteers who offer supportive care to the terminally ill and their families in seventeen communities.

This year to date, Hospice of the Littleton Area has served 62 patients and our volunteers have given over 4500 hours of direct service to patients and families, all at no cost.

We also offer bereavement services, free of charge, for one year following the death of a loved one, and maintain a lending library of supportive materials for patients, family members, primary caregivers, hospice volunteers and medical professionals.

A significant piece of our funding comes from the generous support provided by the towns in the North Country. Your support is vital to the continuance of hospice services.

We are grateful for your longstanding support and wish to thank you in advance for your consideration for this up-coming year.

Should you have questions please call me at 444-9221. I would be happy to meet with the budget committee if so requested.

Sincerely,

A handwritten signature in dark ink that reads "Michael A. Neil". The signature is fluid and cursive, with the first name being the most prominent.

Michael A. Neil  
Executive Director

**HOSPICE OF THE LITTLETON AREA  
2004 ANNUAL REPORT**

Hospice of the Littleton Area (HLA) is a non-profit community-based volunteer program offering supportive care to terminally ill individuals and their families wherever they reside – in their homes, assisted living facilities, nursing homes or hospitals. HLA trained volunteers provide emotional support and companionship, help with routine chores and errands, meal preparation, assistance with transportation needs, and respite time for family members. HLA also maintains a free lending library of books, pamphlets and tapes; facilitates a walk-in bereavement support group, and provides bereavement support to family members for one year following the death of a loved one. Additionally, HLA conducts community outreach services through its hospice volunteer training program, special events and meetings with various organizations and schools.

In 2004, Hospice of the Littleton Area (HLA) provided services to a total of **169** patients and family members in its service area, which includes the towns of: Littleton, Bath, Bethlehem, Carroll (Twin Mountain), Dalton, Easton, Franconia, Haverhill, Landaff, Lincoln, Lisbon, Lyman, Monroe, Sugar Hill, Whitefield, Woodstock and Woodsville.

The director, volunteer coordinator and hospice volunteers provided supportive care to **78** individuals and their families coping with the advanced and final stages of illness. Additionally, our bereavement programs supported **91** grieving clients through special mailings, phone contact, one-on-one counseling and bereavement support group meetings at All Saints Parish in Littleton. Overall, HLA staff and volunteers gave over **3,200 hours** in direct care services.

Hospice of the Littleton Area continues its partnership with two area healthcare providers. HLA provides volunteer and bereavement services to the North Country Home Health & Hospice Agency's Medicare Hospice Program and offers supportive care to patients and family members in the Hospice Room at Littleton Regional Hospital.

To meet the rising need for hospice services, our volunteer coordinator conducted three six-week (18-hour) hospice volunteer training programs in 2004 (instead of just one). The sessions were held in Lincoln, Littleton and Woodsville respectively. Twenty-seven (27) people completed the training. Since 1983, HLA has trained 304 people and currently has 102 volunteers serving 17 communities in the North Country.

There is **no charge** to patients or families for HLA services. HLA does not receive any federal, state or county funding and is not reimbursed by private insurers. HLA relies primarily upon the generosity and good will of the communities it serves to support its programs. Without financial help from the towns, HLA would not be able to serve the many patients and families it does.

Your much needed support of Hospice of the Littleton Area is greatly appreciated as we continue to provide compassionate care to terminally ill residents and their families.

Respectfully submitted,

Michael A. Neil  
Executive Director

HOSPICE OF THE LITTLETON AREA 2004 SERVICE REPORT

	HOSPICE PATIENT SERVICE			BEREAVEMENT SERVICES	
	# patients	# vol. and staff hours		# patients	Hours
Bath	1	203	4		
Bethlehem	4	142	8		
Carrall (Twin Mtn.)	2	6	4		
Dalton	2	41	1		
Easton	1	161	2		
Franconia	7	114	7		
Haverhill/Woodsville	7	176	4		
Landaff	2	28	1		
Lincoln	0	0	3		
Lisbon	10	474	9		
Littleton	24	1,031.00	30		
Lyman	2	505	2		
Monroe	0	0	0		
Sugar Hill	2	47	2		
Whitefield	8	97	10		
Woodstock	3	32	0		
Out of Area Towns	3	1	4		
Littleton Regional Hospital					
21 hospice room patients/66 hours/84 days					
10 referrals subsequently discharged					
<b>TOTAL # OF PATIENTS HOURS</b>	<b>78</b>	<b>3,058</b>	<b>91</b>	<b>148</b>	
<b>OTHER VOLUNTEER SERVICES</b>					
Board of Directors		300			
<b>TOTAL HOURS FOR 2004</b>		<b>3,506</b>			

## Town of Monroe 2004 Annual Report



600 St. Johnsbury Road, Littleton, NH 03561

Phone: 603-444-9000 or 800-464-7731

Fax: 603-444-0443

[www.littletonhospital.org](http://www.littletonhospital.org)

December 10, 2004

Monroe Board of Selectmen  
PO Box 63  
Monroe, NH 03771

Dear Selectmen:

Littleton Regional Hospital is pleased to report that it has achieved considerable improvement in its operational and financial viability since the beginning of the last fiscal year. This fiscal stability was achieved without diminishing our commitment or services to the greater North Country Community.

During the period of July 1, 2003 - June 30, 2004 Littleton Regional Hospital provided a record \$3,264,647 in community benefits to our patients, their families, community health organizations and Towns in our service area. During this period Littleton Regional Hospital provided \$915,367 in charitable care alone. An additional \$2,145,809 was provided to the greater North Country Community in support of: community health, outreach, and access; medical education, non-billed subsidized programs, and philanthropy to support community programs.

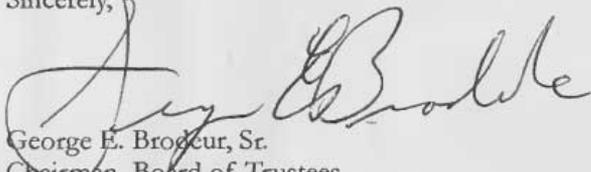
Littleton Regional Hospital stands ready to care for all patients from the Town of Monroe, regardless of their ability to pay for often lifesaving medical care. In Fiscal Year 2004, Littleton Regional Hospital provided \$6,913.17 in charity care to patients residing in the Town of Monroe.

The amount of financial support Littleton Regional Hospital receives represents only a fraction of the costs of providing charity care and community support programs. The management and staff who strive to provide the best care and service to all our patients sincerely appreciate your Community's continued support and commitment to Littleton Regional Hospital.

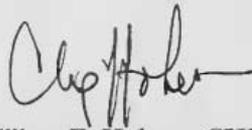
This year Littleton Regional Hospital requests a financial donation in the amount of \$2,000.00 from the Town of Monroe to help offset the cost of charity care and community benefit programs that the Hospital provides, such as the paramedic intercept program, Care-A-Van patient transport services, community health education programs and improved access to specialty physicians.

On behalf of our entire Littleton Regional Hospital Family (Board, Medical Staff, Hospital Staff, Volunteers and Auxiliary) we thank you and your Community for your ongoing support and consideration of this financial request. As always it is an honor to serve the residents of Monroe.

Sincerely,



George E. Brodeur, Sr.  
Chairman, Board of Trustees



William E. Holmes, CHE  
Administrator

## Town of Monroe 2004 Annual Report



### North Country Council, Inc.

Regional Planning Commission & Economic Development District  
The Cottage at the Rocks  
107 Glessner Road  
Bethlehem, New Hampshire 03574  
(603) 444-6303 FAX: (603) 444-7588  
E-mail: nccinc@ncia.net

December 9, 2004

Board of Selectmen  
Town of Monroe  
PO Box 63  
Monroe, NH 03771

Dear Selectmen,

As the budget season is well underway and as town meeting approaches, towns are requesting the North Country Council statement of the 2005 Annual Dues and our Annual Report.

Your town's dues each year vary based on the latest population numbers received from the Office of State Planning and on the latest valuation numbers received from the Department of Revenue Administration. Each year we compute your dues based on the latest valuation and population numbers. If you would like details on the formula used please give us a call. Dues for the fiscal year 2004 were used to support the following programs:

- Community Planning Assistance
- Transportation Planning Activities (match)
- Scenic Byways Program (match)
- National Flood Insurance Program (match)
- Grant Application/Administration projects
- EDA Planning Activities (match)
- Hazardous Mitigation Planning Program (match)
- Wetlands Banking Project (match)

This year's computation of **Monroe's** dues is **\$722.53** (Invoice attached).

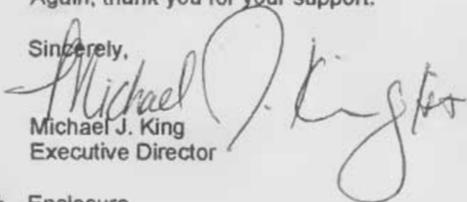
The North Country Council's Annual Report for 2004 and summary letter will be mailed out soon. We try to keep it brief and to one page so it can be included in your town report. We hope that it will give you an understanding of the programs and projects that North Country Council is working on. Your dues are used to support these programs and to provide a match for the state and federal funds that we receive for these activities. Without your support many of these programs would not be possible. We hope we can continue to count on your support and that you will utilize our services and participate in the many projects that we are involved with in the North Country.

During the course of the year we try to visit all of our towns at least once during the year and for many towns we are frequent visitors. We also encourage you to appoint one or two individuals from your community to serve as a Representative to the Council. Please feel free to give me or any member of my staff a call if you are looking for planning assistance or would like to discuss further the programs at North Country Council.

I expect that the year 2005 will be a very productive and busy year and hope that we can provide the services and programs that all of our communities are in need of.

Again, thank you for your support.

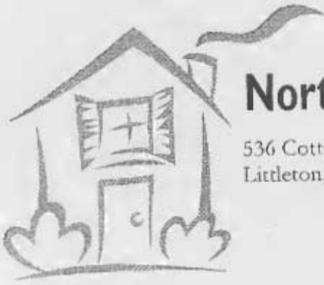
Sincerely,

  
Michael J. King  
Executive Director



Enclosure

## Town of Monroe 2004 Annual Report



# North Country Home Health & Hospice Agency, Inc.

536 Cottage Street  
Littleton, NH 03561

Tel: 603-444-5317  
Fax: 603-444-0980

November 15, 2004

Selectmen's Office  
Town of Monroe  
Po Box 63  
Monroe, NH 03771

Dear Selectmen,

North Country Home Health and Hospice Agency, Inc. is requesting \$2,005.00 from the town of Monroe for FY 2005 funding.

North Country Home Health and Hospice is well aware of the fiscal concerns facing most North Country towns and has worked very hard and successfully in the last year to improve efficiencies and remain cost effective even under trying times.

North Country Home Health & Hospice Agency makes it possible for hundreds of people a year to continue their lives at home. Recognizing that clients and their families have special requests and routines, we coordinate all aspects of our clients' care with a keen respect for individuals needs. In working with families we discover what is most important to the client – their independence, their ability to determine their own future, their right to say, "thanks, but no thanks." It is this respect for our clients' values and expectations that have earned us a reputation for providing exceptional health care services.

Although many of our services are paid for through Medicare, Medicaid, and grants, our reimbursement through these federal, state, and county programs continues to fall significantly short of actual expenses. There is also no reimbursement for services to uninsured individuals, or for services not covered by insurance.

Home care is critical to serving the growing health care needs of this country. It provides care for the sick, disabled, and dying in their own home where they can be provided the highest quality of life, the greatest amount of freedom possible, and the highest degree of human dignity. North Country Home Health and Hospice Agency is committed to providing quality, appropriate, and cost effective home care services to the residents of Monroe.

North Country Home Health and Hospice Agency appreciates the support of our services by the town of Monroe. We look forward to hearing from the Selectmen or the Budget Committee. If there are any questions, we are available to meet with either or both groups.

A formal written report of services provided to residents of Monroe will be forwarded to Selectmen as soon as possible after the close of the current calendar year.

Please call me if you need any additional information.

Sincerely,

Gail Jurasek  
Executive Director

Janet Daly  
Finance Director

**Littleton Office**  
536 Cottage Street  
444-5317

**Lincoln Office**  
Linwood Medical Center  
444-5317

**Woodsville Office**  
Ralston Road  
747-8170



## North Country Home Health & Hospice Agency, Inc.

536 Cottage Street  
Littleton, NH 03561

Tel: 603-444-5317  
Fax: 603-444-0980

January 7, 2005

Office of Selectmen  
Town of Monroe  
PO Box 63  
Monroe, NH 03771

Dear Selectmen,

Thank you for the opportunity to provide Home Health and Hospice services to residents of the Town of Monroe during 2004.

Enclosed is the 2004 Report of Services for the Town of Monroe from North Country Home Health & Hospice Agency, Inc. (NCHHA). The Report is formatted in Times New Roman (10) and is submitted in camera-ready format as well as on disk.

We appreciate the confidence shown in North Country Home Health & Hospice Agency by residents of the North Country. We trust that NCHHA is meeting your needs and we hope that you will contact us if you or the residents of Monroe have any questions or suggestions about home health care and hospice services.

Sincerely,

A handwritten signature in cursive script that reads "Gail Jurasek".

Gail Jurasek  
Executive Director

**Littleton Office**  
536 Cottage Street  
444-5317

**Lincoln Office**  
Linwood Medical Center  
444-5317

**Woodsville Office**  
Ralston Road  
747-8170

# Town of Monroe 2004 Annual Report

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## ANNUAL REPORT NORTH COUNTRY HOME HEALTH AND HOSPICE AGENCY, INC. TOWN OF MONROE 2004

Home care is critical to serving the growing health care need of this country. North Country Home Health and Hospice Agency makes it possible for hundreds of people a year to continue their lives at home. Recognizing that clients and their families have special requests and routines, we coordinate all aspects of our clients' care with a keen respect for individual needs. In working with families we discover what is important to the client - their independence, their ability to determine their own future, their right to say, "thanks, but no thanks." It is in the respect of our clients' values and expectations that have earned us a reputation for providing exceptional health care services.

North Country Home Health and Hospice Agency relies on Town support and individual donations to help underwrite the cost of providing home care services to people with limited or no health benefits. Because of your generosity and support, North Country Health and Hospice continues its 33-year tradition of responding to the home health and hospice needs of North Country residents.

As we struggle to deal with the difficult and time consuming issues facing home care today, the staff of North Country Health and Hospice Agency wants to thank you for your continued support so vital to helping people in your town be assured of continuing quality medical care at home.

### Explanation of Services:

*Skilled Services* – shorter hospital stays and new technology allow many treatments to be done in the home, provided and administered by skilled professionals, such as nurses and therapists.

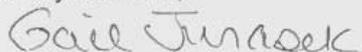
*Supportive Care Services* – home health aides, homemakers, and companions ensure ill and disabled persons can live in healthy households, have clean clothes, nutritious meals, and help with their activities of daily living.

*Hospice Care* – a holistic, family supportive, medically directed, team-oriented program that seeks to treat and comfort individuals and families coping with terminal illnesses.

Services provided to the Town of Monroe in FY2004 include:

<u>Type of Care</u>	<u># of Visits</u>
Nursing	234
Physical/Occupational/Speech Therapy	69
Medical Social Service	4
Home Health Aid/Homemaker/Companion	<u>307</u>
Total	614

Respectfully submitted,



Gail Jurasek, Executive Director



**American  
Red Cross**

*Together, we can save a life*

September 20, 2004

Board of Selectman  
PO Box 63  
Monroe, NH 03771

Dear Board of Selectman:

Thank you very much for the opportunity to again apply for financial support from the Town of Monroe for fiscal year 2005. You have been very supportive to the American Red Cross in previous years and we are very appreciative.

On behalf of our clients, the board of directors, volunteers and staff we are requesting consideration for a Red Cross appropriation in your next fiscal year annual budget. The funding requested will support services provided by our chapter to the residents of the town of Monroe. We are requesting support at the rate of .40 (forty cents) per resident, for a total of \$302.00 based on a population of 755. This rate has not been increased since 1992, even though the cost of services continues to rise.

The mission of the Red Cross is to help people prevent, prepare for, and respond to emergencies. Responding to emergencies includes providing disaster relief services, 24 hours a day, 365 days a year. The services that the American Red Cross provides are described below.

**Disaster Services**

This direct emergency assistance includes vouchers for food, clothing, medicine, emergency shelter, basic household necessities, mental health counseling, emergency home repairs, damage assessments and building repair estimates. In addition, American Red Cross disaster volunteers work as case managers for disaster victims, providing linkage to non profit organizations that offer fuel assistance, emergency care for pets, donations for needed goods and services and pre-disaster needs. All direct assistance from the Red Cross is based on verified, disaster-caused needs. *We never send a bill for these services, no matter how long we must stay on the scene of a disaster.*

**International Services**

The Red Cross works with other national societies to trace family members in the midst of war, civil unrest or disaster in other countries. This service includes; exchanging family messages, making international disaster relief inquiries and providing information and referral services.

**Armed Forces Emergency Services**

The Red Cross also serves as the official communication link between active members of the military and their families relaying urgent messages regarding birth, death, and serious illness. This service is also provided 24 hours a day, 365 days a year, around the world, without federal or state funding.

**Health and Safety Programs**

Preparing for emergencies is also a vital part of the Red Cross Mission. We achieve this goal by providing health and safety courses, including first aid, CPR, life guarding training, water training, water safety and swimming lessons and HIV/AIDS education. Each year, thousands of residents throughout the Greater White Mountain region receive certification in these classes and stand ready to assist when help is needed.

The American Red Cross provides these services to 69 communities in its jurisdiction, covering more than 3,000 square miles from Gilmanton to the Canadian border.

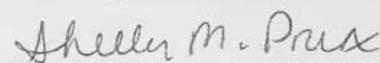
The Red Cross is not a government agency and receives no federal or state government funding. We are a non profit organization that depends on charitable gifts of time and money from the American people to provide our services.

An appropriation of \$302.00 dollars from the town of Monroe will help to ensure that the Red Cross can respond swiftly in times of tragedy, crisis and disaster.

If you require additional information, please let me know.

Thank you for your consideration of this request.

Sincerely,

  
Shelley M. Proulx, Manager  
Greater White Mountain  
American Red Cross  
Laconia, New Hampshire

# Town of Monroe 2004 Annual Report



Serving Coos, Carroll & Grafton Counties

30 EXCHANGE STREET, BERLIN, N.H. 03570

TOLL FREE NO. 1-800-552-4617

FAX NO. 752-7607

December 5, 2004

Board of Selectmen  
Town of Monroe  
Monroe, NH 03771

Dear Select Board:

Tri-County Community Action Program is a private, non-profit agency that is requesting, at your 2005 Town Meeting, \$1,450 in funding from the Town of Monroe to help support its Community Contact Division.

The following is a report of services provided in fiscal year 2003-2004:

Services Provided:	# of HH	Dollar Amount
Fuel Assistance	17	\$10,823
State Wide Electrical Assistance Program	29	\$14,125
Food Pantry (112 people receiving 3 days worth of food)	38	\$1,680
Referrals (i.e.: Health, Budgeting, Legal Aid, clothing...)	94	

**THROUGH THE EFFORTS OF TRI-COUNTY COMMUNITY ACTION, THE CITIZENS OF MONROE HAS RECEIVED A TOTAL OF \$26,628 IN ASSISTANCE BETWEEN JULY 1, 2003 AND JUNE 30, 2004.**

Community Contact provides these and other necessary services for the less fortunate citizens in your town and surrounding vicinities. We are depending upon funding from your town and others countywide.

We sincerely appreciate the Town of Monroe's past support and look forward to our continuing partnership to provide essential services to your residents.

Very truly yours,

A handwritten signature in black ink that reads "Dan McGregor".

Dan McGregor  
Woodsville Community Contact Manager

WEATHERIZATION  
752-7105

ADMINISTRATION  
752-7001

COMMUNITY CONTACT  
752-3248

FUEL ASSISTANCE  
752-7100

AMERICORPS  
752-5750

CT. DIVERSION-YTH. ALTERNATIVES  
752-1872

R.S.V.P.  
752-4103

PLANNING & A  
752-7165

459 Plains Road  
Monroe, N. H. 03771  
December 1, 2004

Board of Selectmen  
P. O. Box 63  
Monroe, N. H. 03771

Dear Friends:

On behalf of the West Barnet Senior Mealsite, I come to you again this year and respectfully ask that you include our organization in your annual budget. Many Monroe people continue to be served by the mealsite and many others actively volunteer their time and talents there.

If you can see your way clear to increase your donation to \$600 this coming year, it would be very much appreciated. Food prices continue to soar and the fuel with which to prepare the meals is also higher this year.

We thank you, in advance, for your continued support. Your generous contribution can be forwarded to Audrey Bogie, Box 27, East Ryegate, Vermont 05042.

In sincere appreciation,



Marilyn Dickinson, Secretary  
West Barnet Senior Mealsite

**WHITE MOUNTAIN MENTAL HEALTH**

P.O. Box 599 • 29 Maple Street • Littleton, New Hampshire 03561 • 603-444-5358 • Fax 603-444-0145

December 10, 2004

Board of Selectmen  
Monroe, NH 03771

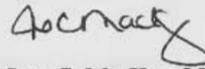
Dear Selectmen:

White Mountain Mental Health and Developmental Services is requesting level funding for the year 2005 in the amount of \$1054. In recognition of your tight budget, our request has not increased for over 10 years. A report of our services, including the number of Monroe residents we have served in 2004 and hours of service, will be sent to you when it becomes available in mid-January.

As always, I would be happy to attend your budget meeting or a selectman's meeting if further information about the services we provide to town residents would be helpful to you. Just let me know the date and time and I will be there!

As always, thank you for your support of our services.

Sincerely,



Jane C. MacKay, LICSW  
Area Director

Northern New Hampshire Mental Health and Developmental Services

27 Central Street  
Woodsville, NH 03785  
603-747-3658

173 Middle Street  
Lancaster, NH 03584  
603-788-2521 ext: 2138

Rt. 112, Main Street  
Lincoln, NH 03251  
603-745-2090

2004  
**White Mountain Mental Health and Developmental Services  
Director's Report**

**Town of Monroe**

The world has changed. We here in the North Country would like to think that our location somehow shelters us from this reality, but this is not the case. Children in our communities are developing more emotional, behavioral and developmental disorders than at any time in the past. The families we see at White Mountain Mental Health are often facing multiple stressors: lack of job security, lack of health insurance, a child with serious problems in school, and the financial and emotional stress of single-parenting. It is no surprise that depression, anxiety and substance abuse often are the result.

As the level of pressure rises, our society can offer fewer natural supports. Many people live relatively isolated lives, and have no place to turn when life becomes overwhelming. Others may call upon friends or family and find that these potential supports are themselves so over-burdened that they are unable to respond. In this post – 9/11 world, we all share anxiety as we deal for the first time in our lives with fears of terrorism and the reality of our sons, daughters and spouses leaving to fight a frightening and far-away war.

In this environment, White Mountain Mental Health, and our developmental services program, Common Ground is here to help. Part of our job is to provide the intensive and extensive services that are needed to allow persons with serious mental illness or developmental disability to live successfully in their communities. These services are funded through our contract with the State of New Hampshire. But most of our clients are not State funded. We turn to the towns and to private donors for assistance to allow us to continue to be here for all of the people who live among us, who need competent, professional help in facing the tribulations of life.

Chances are that your family member or neighbor will not advertise the fact that they have needed and used our services; life's challenges are often private. This report is one means of informing you, the taxpayer, of the fact that the small appropriation provided by your town has an immeasurable impact on the quality of life in our communities. This impact is seen in children who become more successful in school and better prepared for adulthood, in adults who resume functioning as employees and parents, and in elders who are able to stay independent and productive.

Support for our services is not only "the right thing to do"; it is an investment in the health and productivity of our community. Needs assessments in local towns consistently show that unmet mental health needs rank as one of the top three concerns of area residents. Our ability to help address this concern among uninsured or under-insured residents of the North Country is dependent upon your continued support.

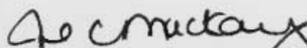
*Service Statistics:*

During 2004, 7 residents of Monroe received 154.50 hours of service. Our services include:

- 24 hour emergency service
- individual and family treatment, offered both in the office and in homes
- intensive, "wrap-around" services to children with serious emotional disturbance and their families
- in-home support and treatment of elders
- substance abuse counseling and substance abuse prevention services
- psychiatric consultation and medication evaluation
- a wide array of supports and services to allow persons with a developmental disability to live full lives and to provide respite and support to their families

Thank you for your continued appropriation to allow us to continue these services.

Respectfully submitted,



Jane C. MacKay LICSW  
Area Director

## Woodsville Rescue Ambulance

PO Box 191  
Woodsville, NH 03785

Business Telephone 603-747-3311  
Fax 603-747-3334

January 7, 2005

Selectmen  
Town of Monroe  
PO Box 63  
Monroe, NH 03771

Dear Selectboard,

For your budget purposes, we are sending you the contractual ambulance service amount for the upcoming year. Our per capita rate is \$14.40. Based on a population of 781, this results in a total of \$11,246.40 for the 2005-2006 calendar year. You will be happy to know that we will not be charging for Town Guarantees. You will see these changes on the new contracts that will be sent out sometime in June.

Enclosed is a copy of our 2005 budget report. You may note that we have a new line item for "billing services". In case you are not aware, our billing employee moved on to another job in April of 2004. Rather than refill her position, we opted to hire an outside billing company that specializes in ambulance billing. We have been very satisfied with their progress so far.

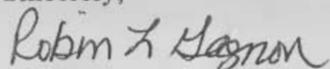
This year we are looking for ways to give back to those in our communities. These are a few of the things that we plan for this year:

- We will again offer free blood pressure screening at the North Haverhill Fair. Keep in mind if your town is having a special event and you would like us to attend for a blood pressure clinic or something of that nature, feel free to use our services.
- We are also very excited to offer to the community residents a free CPR class, probably in May for EMS week.
- Through our insurance company VFIS, we are able to send an employee for training to a *Bloodborne Pathogens & Infectious Diseases Instructor* course. We

wish to use this training to educate town employees in our communities, most especially in the schools.

As always, we look forward to serving you and we appreciate your continued support. If you have any questions or concerns, feel free to contact me at 603-747-3311.

Sincerely,



Robin L. Gagnon, Director  
Woodsville Ambulance

**WOODSVILLE AMBULANCE BUDGET REPORT**

	Budget 2004	Actual 2004	Budget 2005
<b>Income:</b>			
Balance Forward	\$68,029.23	\$68,029.23	\$16,581.14
Insurance Claim		\$9,192.00	\$0.00
Donations		\$387.96	
Interest		\$284.70	
Patient Fees	\$330,000.00	\$254,931.02	\$295,000.00
Special Events	\$3,000.00	\$3,151.86	\$3,500.00
Town Assessments	<u>\$139,000.00</u>	<u>\$139,092.00</u>	<u>\$149,300.00</u>
<b>Total:</b>	<b>\$540,029.23</b>	<b>\$475,068.77</b>	<b>\$464,381.14</b>
<b>Expenses:</b>			
Ambulance Payments	\$40,000.00	\$40,000.00	\$7,200.00
Billing Services		\$4,474.24	\$19,250.00
Building Payments	\$18,000.00	\$18,000.00	\$18,000.00
Collections	\$500.00	\$508.50	\$500.00
Dispatch	\$9,500.00	\$11,111.04	\$9,080.00
Fuel	\$5,000.00	\$5,235.20	\$6,000.00
Health Insurance	\$19,000.00	\$14,664.52	\$12,300.00
Infection Control	\$400.00	\$0.00	\$400.00
Insurance	\$24,000.00	\$20,627.50	\$23,000.00
Legal	\$1,000.00	\$340.00	\$1,000.00
Maintenance	\$16,000.00	\$11,178.73	\$13,500.00
New Equipment	\$28,400.00	\$16,915.13	\$24,000.00
Office	\$6,000.00	\$7,414.25	\$6,500.00
Oxygen	\$3,000.00	\$2,764.37	\$3,000.00
Payroll	\$312,000.00	\$285,300.00	\$295,000.00
Public Relations	\$600.00	\$497.20	\$1,200.00
Supplies	\$6,000.00	\$2,859.32	\$5,000.00
Training	\$4,500.00	\$4,571.77	\$5,500.00
Uniforms	\$2,500.00	\$2,794.73	\$3,500.00
Utilities	<u>\$8,000.00</u>	<u>\$9,231.13</u>	<u>\$9,000.00</u>
<b>Total:</b>	<b>\$504,400.00</b>	<b>\$458,487.63</b>	<b>\$462,930.00</b>
<b>Fund Balance</b>	<b>\$35,629.23</b>	<b>\$16,581.14</b>	<b>\$1,451.14</b>

Respectfully Submitted,  
 Commissioners,  
 Lawrence P. Corey  
 Richard L. Guy  
 Joseph C. Maccini

WOODSVILLE AREA FOURTH OF JULY CELEBRATION, INC.

P.O. BOX 50

WOODSVILE, NH 03785



*2004 Annual Report*

Again this year I am honored to be allowed to provide you with the following report on the status of the Woodsville/Wells River Fourth of July Committee.

The 2004 celebration was again blessed with some fine July weather. Woodsville's Central street and Wells River's Railroad & Main Streets were lined with thousands of parade enthusiasts and they were not disappointed. Music was provided by the St. Johnsbury Town Band and McLure's Alumni Band, both riding on trucks, and the marching and performance of the Woodsville High school Band. Our sincere thanks go to Mr. David Heintz and his students for again taking the time and showing the spirit to be a part of this celebration. Flats were judged in three divisions: Fire Departments, commercial and all others. There were plenty of commercial non-floats, politicians, kids on bikes, fire trucks, etc. to fill out this annual parade that offers two hours of entertainment for the whole family and is considered one of the largest parades in area.

Following the parade there was a full schedule of events at the Woodsville Community field. Two tents were filled with music from 1 PM until 11 PM. Another tent offered Bingo games with donated prizes and the proceeds going to help support the celebration. There was a Cow (actually a Burro this year) Chip Bingo game which also benefited the celebration. We were able to offer a petting zoo with a great variety of animals that the children could touch, pet and even feed. the petting zoo was sponsored by a local business. Our great thanks, JR. We saw the return of the midway with rides for young and old, and the flea market area, in a new more convenient location, brimming with precious and not so precious items for all ages. The evening ended with one of the largest Twin State Fireworks Displays ever seen.

New for 2004 was the hiring of a private security force for the activities at the Community Field. This was done with the support and full knowledge of the Haverhill Police Department. It allowed them to be better able to handle the other issues of the day. Traffic control before, during and after the parade was still handled by our local officers.

As with all organizations of this nature, money is a continuing concern. We utilize several different methods of raising funds to cover the costs of the day. Concessionaires and vendors pay fees to have a space on the Community Field. We run Bingo and Animal Bingo as well as a regular raffle to help fill the coffers. Donation jars are placed in local businesses during June and early July for patrons to make donations. We have volunteers on the parade route collecting just before the parade. And we put together an annual booklet with our program, Parade and Grand Marshall biographies, pictures from last year's parade and the names of every donator. It is here that the Town of Haverhill is acknowledged for the annual contribution to this event.

Allow me to close with the note that the 2005 Woodsville/Wells River Fourth of July Celebrator will be the 25th Annual.

With sincere thanks to the taxpayers of Monroe,

Gary Scruton, President  
Woodsville/Wells River Fourth of July Committee

## 2004 Vital Statistics

### Marriages registered in the Town of Monroe, NH, for the year ending December 31, 2004.

Date of Marriage	Groom's Name	Groom's Residence	Bride's Name	Bride's Residence	Town of Issuance	Place of Marriage
8/23/2004	Tod Fisher Guilford	Cannan, NH	Suzanne Smotrycz Bedell	Monroe, NH	Glastonbury, CT	Glastonbury, CT
9/23/2004	Duncan Fiddler MacIver	Monroe, NH	Jennifer Ann Henry	Monroe, NH	Monroe, NH	Franconia, NH

### Births registered in the Town of Monroe, NH, for the year ending December 31, 2004.

Date of Birth	Child's Name	Place of Birth	Father's Name	Mother's Name
2/17/2004	Dayton Noah Wagner	Littleton, NH	Glenn Wagner	Sandra Wagner
2/18/2004	Bryanna Rose Phelps	Woodsville, NH	Kevin Phelps	Katherine Phelps
4/3/2004	Elizabeth Houghton LaFlamme	Lebanon, NH	Nathan LaFlamme	Kelly LaFlamme
4/23/2004	Audrey Grace Puffer	Claremont, NH	Joshua Puffer	Danielle Puffer
5/2/2004	Brittin Beth Ward	Lancaster, NH	Jeremy Ward	Juli Duranty- Ward

Town of Monroe 2004 Annual Report

6/19/2004	Emily Lauren Vosinek	Littleton, NH	Nicholas Vosinex	Alycia Vosinex
6/22/2004	Abram Ward Cowell	Woodsville, NH	Joel Cowell	Lisa Cowell
7/21/2004	Dustin Ron Ward	Littleton, NH	Harlow Ward, Jr.	Elizabeth Ward
7/22/2004	Abigail Marie Reardon	Littleton, NH	Robert Reardon	Christine Reardon

**Deaths registered in the Town of Monroe, NH, for the year ending  
December 31, 2004.**

Date of Death	Decedent's Name	Place of Death	Father's Name	Mother's Name
7/9/2004	Everett M. Fitzgerald	North Havehill, NH	Arthur Fitzgerald	Mary Suitor
9/19/2004	Harold B. Ryder, Jr.	Woodsville, NH	Harold B. Ryder, Sr.	Felemina Souza
9/27/2004	Madeline Delta Paye	St. Johnsbury, VT	Clyde Hale	Blanche Gilbert
11/8/2004	Rodney S. Stanton	St. Johnsbury, VT	Albert Barney	Marion H. Stanton
11/18/2004	Donald Girouard	North Havehill, NH	Joseph Girouard	Jennie Quimby
12/17/2004	Richard Allen Kelso	Woodsville, NH	Russell Kelso	Helena J. Mitchell
12/19/2004	Althea Grace Hammond	North Havehill, NH	Thomas Riley	Carrie Jeffers





**ANNUAL REPORT**  
**of the**  
**SCHOOL BOARD**  
**of the**  
**MONROE SCHOOL DISTRICT**  
**for the**  
**FISCAL YEAR**  
**July 1, 2003 to June 30, 2004**

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Monroe School District  
**School Warrant**  
The State of New Hampshire  
For Fiscal Year 2005-2006

To the inhabitants of the School District of Monroe in the County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the Monroe Town Hall in said District on Tuesday, the eighth (8<sup>th</sup>) day of March 2005. Polls will open for the election of District Officers at 12:00 noon and to close not earlier than 6:00p.m. Action on all remaining articles to commence at 7:00 p.m.

- ARTICLE I: To choose, by non-partisan ballot, a Moderator for the ensuing year.
- ARTICLE II: To choose, by non-partisan ballot a School District Clerk for the ensuing year.
- ARTICLE III: To choose by non-partisan ballot, a Treasurer for the ensuing year.
- ARTICLE IV: To choose by non-partisan ballot, two School Board members for a term of three (3) years each and one School Board member for a term of two (2) years.
- ARTICLE V: To see if the district will vote to raise and appropriate the amount of \$1,724,465.81 for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the district. The school board recommends \$1,724,465.81. This article does not include appropriations voted in other warrant articles. (Majority vote required)
- ARTICLE VI: To see if the Monroe School District will vote to approve the cost item included in the collective bargaining agreement reached between the Monroe School District Board and the Monroe School District

Teachers Union which calls for the following increases in salaries and benefits:

Year	Estimated Salaries	Estimated Benefits	Estimated Increase
2005-2006	\$11,043	\$1,892	\$12,935
2006-2007	\$11,443	\$1,936	\$13,379
2007-2008	\$11,776	\$1,973	\$13,749

and further to raise and appropriate the sum of \$12,935.00 for the 2005-2006 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. The school board recommends this appropriation.

ARTICLE VII:

To see if the Monroe School District will vote to approve the cost item included in the collective bargaining agreement reached between the Monroe School District Board and the Monroe Education Support Personnel Union which calls for the following increases in salaries and benefits:

Year	Estimated Salaries	Estimated Benefits	Estimated Increase
2005-2006	\$25,261	\$12,175	\$37,436
2006-2007	\$ 4,357	\$2,627	\$6,984

and further to raise and appropriate the sum of \$37,436.00 for the 2005-2006 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. The school board recommends this appropriation.

ARTICLE VIII:

To see if the school district will vote to raise and appropriate the sum of twenty thousand dollars (\$20,000) to be added to the school building maintenance trust fund previously established. The school board recommends this appropriation.

Town of Monroe 2004 Annual Report

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- ARTICLE IX: Shall the Monroe School District, if article VI is defeated, authorize the governing body to call one special meeting, at its option, to address article VI cost items only?
- ARTICLE X: Shall the Monroe School District, if article VII is defeated, authorize the governing body to call one special meeting, at its option, to address article VII cost items only?
- ARTICLE XI: To transact any other business that may legally come before said meeting.

Given under our hands at said Monroe this 9th day of February 2005.

Van George Belanger, Chair  
Paula Guion  
Joan Tyler Mead  
Donald Merchand  
Glenn Wagner  
MONROE SCHOOL BOARD

I certify that on the 14th day of February 2005, I posted a copy of the written warrant attested by the Monroe School Board, of said District at the place of meeting within named and a like attested copy at Monroe Post Office, being a public place in said District.

Elizabeth J. Ward  
Monroe School District Clerk

State of New Hampshire  
County of Grafton

February 14, 2005

Personally appeared the said Elizabeth Ward, and made oath the above certificate by Elizabeth Ward signed is true.

Before me Sandra Lang, NOTARY PUBLIC, commission expires January 26, 2010.

# Town of Monroe 2004 Annual Report

MS-26 Budget - School District of Monroe, NH (SAU 77) FY 2004-2005

1	2	3	4	5	6	7
Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Expenditures for Year 7/1/03 to 6/30/04	Appropriations Current Year As Approved by DRA	Appropriations Ensuing FY (RECOMMENDED)	Appropriations Ensuing FY (NOT RECOMMENDED)
<b>INSTRUCTION (1000-1999)</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
1100-1199	Regular Programs	5	1,009,514.70	883,731.00	923,127.03	
1200-1299	Special Programs	5	151,617.87	192,467.00	190,804.02	
1300-1399	Vocational Programs		4,497.50	4,600.00	0.00	
1400-1499	Other Programs	5	5,865.87	4,040.00	4,772.00	
1500-1599	Non-Public Programs		0.00	0.00	0.00	
1600-1899	Adult & Community Programs		0.00	0.00	0.00	
<b>SUPPORT SERVICES (2000-2999)</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
2000-2199	Student Support Services	5	26,608.55	25,311.00	39,197.89	
2200-2299	Instructional Staff Services	5	30,477.20	31,056.00	32,391.02	
<b>GENERAL ADMINISTRATION</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
2310 840	School Board Contingency		0.00	0.00	0.00	
2310-2399	Other School Board	5	16,669.27	19,452.00	21,174.00	
<b>EXECUTIVE ADMINISTRATION</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
2320-310	SAU Management Services		0.00	0.00	0.00	
2320-2399	All Other Administration	5	164,968.70	174,243.00	186,380.98	
2400-2499	School Administration Service	5	338.01	220.00	320.00	
2500-2599	Business		0.00	0.00	0.00	
2600-2699	Operation & Maintenance of Plant	5	112,189.82	103,832.00	117,542.90	
2700-2799	Student Transportation	5	97,262.19	100,829.00	108,846.00	
2800-2999	Support Service, Central & Other	5	0.00	10,300.00	44,900.00	
3000-3999	NON-INSTRUCTIONAL SERVICES		0.00	0.00	0.00	
4000-4999	FACILITIES ACQUISITIONS & CONSTRUCTION		0.00	0.00	0.00	
<b>OTHER OUTLAYS (5000-5999)</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
5110	Debt Service - Principal		0.00	0.00	0.00	
5120	Debt Service - Interest		0.00	0.00	0.00	
<b>FUND TRANSFERS</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
5220-5221	To Food Service	5	47,334.09	53,152.00	55,009.97	
5222-5229	To Other Special Revenue		0.00	0.00	0.00	
5230-5239	To Capital Projects		0.00	0.00	0.00	
5251	To Capital Reserves		0.00	0.00	0.00	
5252	To Expendable Trust (*see pg 3)		0.00	0.00	0.00	
5253	To Non-Expendable Trusts		0.00	0.00	0.00	
5254	To Agency Funds		0.00	0.00	0.00	
5300-5399	Intergovernmental Agency Alloc.		0.00	0.00	0.00	
	SUPPLEMENTAL		0.00	0.00	0.00	
	DEFICIT		0.00	0.00	0.00	
<b>SUBTOTAL 1</b>		<b>5</b>	<b>1,667,343.77</b>	<b>1,603,233.00</b>	<b>1,724,465.81</b>	<b>0.00</b>

Town of Monroe 2004 Annual Report

**MONROE SCHOOL DISTRICT REVENUES**

	Actual 2003-2004	Actual through 01/31/2005 2004-2005	Proposed 2005-2006
Prior Year Fund Balance to Reduce Taxes	102,561.00	58,621.57	0.00
<b><u>Code Revenue from State Sources</u></b>			
1991 Adequate Education Grant	409,555.00	263,998.00	302,077.00
3270 Child Nutrition	473.92	400.00	400.00
<b><u>Revenue from Federal Sources</u></b>			
4400 Federal Grand Funds (Fund 20)	25,070.26	12,000.00	42,000.00
4460 Child Nutrition	1,719.48	1,900.00	1,700.00
4810 National Forest Reserve	66.52		60.00
Federal Tax Refund	398.97		
4920 Medicaid	2,049.72	1,000.00	1,000.00
<b><u>Revenue from Local Sources Other than Taxes</u></b>			
1510 Interest on Investments	855.88	500.00	600.00
1990 Other Local Revenue	3,508.94		
<b>TOTAL REVENUE BEFORE TAXES</b>	<b>546,259.69</b>	<b>338,419.57</b>	<b>347,837.00</b>
<b><u>Revenue from Local Tax Sources</u></b>			
Local Appropriation for General Fund			
1121 Budget	996,777.00	1,120,425.00	1,236,217.81
1991 State Education Taxes	195,235.00	164,388.43	140,411.00
<b>SUBTOTAL GENERAL FUND REVENUES</b>	<b>1,738,271.69</b>	<b>1,623,233.00</b>	<b>1,724,465.81</b>
1121 Individual Warrant Articles			
• Tuition Trust Fund	20,000.00		
• Building Maintenance Trust Fund	20,000.00	20,000.00	20,000.00
• Labor Agreement with teachers			12,935.00
• Labor Agreement with support staff			37,436.00
<b>TOTAL REVENUES</b>	<b>1,778,271.69</b>	<b>1,643,233.00</b>	<b>1,794,836.81</b>

Town of Monroe 2004 Annual Report

MONROE SCHOOL DISTRICT BUDGET IN DETAIL

SAU #77	Expenses 2003-2004 Budget	Adopted Budget 200-2005 Budget	Proposed Budget 2005-2006 Budget
Account Number/Description	Budget	Budget	Budget
<b>Fund 10 General</b>			
<b>Fund</b>			
<b>FUNCTION 1100 REGULAR ED</b>			
110 Professional Salaries	261,731.02	281,012.00	278,943.00
120 Substitute Salaries	9,107.35	4,500.00	4,500.00
211 Health Insurance	36,275.56	41,277.00	62,171.92
213 Life Insurance	396.06	432.00	504.00
220 FICA (Social Security & Medicare)	21,073.43	21,842.00	21,683.39
232 Teacher Retirement	6,302.46	6,468.00	9,249.00
250 Unemployment Insurance Comp	951.80	848.00	848.00
260 Workmen's Compensation	642.47	1,056.00	1,056.00
290 Annuities	2,800.00	2,400.00	2,700.00
320 Prof Ed Svc: Itinerant Teachers/Tutors	8,440.33	9,900.00	9,900.00
323 OT for 504 Students See Function 2163 for FY'06	5,060.00	3,940.00	0.00
330 Other Purchased Services	0.00	510.00	500.00
330 VLC 100 Acre Wood Program	0.00	0.00	600.00
332 Conservation/Recycling	0.00	0.00	400.00
332 Health Speakers	0.00	0.00	200.00
332 Grade 5-6 Plymouth Plantation	0.00	0.00	1,100.00
430 Repair Musical Instruments	600.00	612.00	300.00
561 High School Tuition In-State - WHS	0.00	9,450.00	20,412.00
561 High School Tuition In-State - Littleton HS	9,450.00	0.00	0.00
561 High School Tuition In-State - No. Country Charter Academy	0.00	0.00	5,618.00
562 HS Out of State Tuition St J A	563,9330.01	458,720.00	452,360.00
562 HS Out of State Driver Ed St J A	550.00	0.00	0.00
562 HS Out of State Tution Burke MT Academy	9,450.00	9,760.00	10,520.00
562 HS Out of State Tution Concord VT	8,200.00	0.00	0.00
562 HS Out of State Tution Danville VT	0.00	0.00	10,520.00
562 HS Out of State Tution LI	12,692.88	9,374.00	0.00
562 Tuition Surplus Spending	31,976.23	0.00	0.00
610 Supplies	11,873.62	11,786.00	17,410.45
640 Text Books	3,771.55	2,210.00	3,953.66
640 Trade Books	1,615.88	1,765.00	1,545.00
640 Periodicals	262.00	358.00	652.00
650 Software	788.88	1,021.00	1,464.85

Town of Monroe 2004 Annual Report

734 Additional Equipment	5,161.20	3,515.00	2,610.76
733 Furniture	2,478.71	0.00	351.00
810 Dues and Fees	648.00	975.00	1,054.00
<b>TOTALS - FUNCTION 1100 REGULAR ED</b>	1,009,514.70	883,731.00	923,127.03

**FUNCTION 1200 SPECIAL ED**

110 Professional Salaries	28,837.25	29,232.00	47,826.00
112 Non-Teacher Salaries MCS	25,713.40	25,215.00	36,001.00
120 Substitute Salaries	999.83	600.00	1,350.00
211 Health Insurance	10,603.03	17,735.00	23,058.04
213 Life Insurance	66.00	108.00	183.00
220 FICA (Social Security & Medicare)	4,377.31	4,751.00	6,516.04
231 Non-Teacher Retirement	741.66	779.00	1,797.00
232 Teacher Retirement	730.16	772.00	3597.49
240 Courses & Workshops	523.90	1,000.00	300.00
250 Unemployment Insurance Comp	317.59	364.00	381.00
260 Workmen's Compensation	160.88	230.00	312.11
290 Annuities	0.00	0.00	0.00
320 Prof Ed Svc: Spec Ed Occupational Therapy	8,538.75	6,060.00	0.00
330 Extended Year			4,500.000
330 PC Service	111.98		
561 SE Tuition In State	18,411.25	23,175.00	0.00
562 Special Ed HS Tuition OutofSt	12,604.00	35,082.00	21,966.00
569 Special Ed Tuition Summer School HS	5,433.47	39,500.00	40,300.00
569 Special Ed Tuition Private HS	34,005.66	39,500.00	40,300.00
580 Travel	784.72	500.00	150.00
610 Supplies	629.67	619.00	619.00
640 Books	700.96	655.00	706.90
640 Trade Books	233.85	345.00	0.00
650 Software Renewals		40.00	40.00
650 Software	59.85	0.00	295.00
734 Special Ed Add'l Equip	229.91	233.00	554.55
810 Dues & Fees	115.00	400.00	770.00
<b>TOTALS - FUNCTION 1200 SPECIAL ED</b>	151,617.87	192,467.00	190,804.02

**FUNCTION 1300 VOCATIONAL**

562 Voc Ed Tuition Out of State-3	4,497.50	4,600.00	0.00
<b>TOTALS - FUNCTION 1300 VOCATIONAL</b>	0.00	4,600.00	4,600.00

**FUNCTION 1420 SCHOOL SPONSORED ATHLETICS**

330 Other Prof Svc: Officials	2,380.00	2,400.00	2,670.00
610 Supplies	1,014.84	1,030.00	770.00
734 Co-Curr New Equip	297.71	335.00	1,062.00
810 Dues and Fees	240.00	275.00	270.00
<b>TOTALS - FUNCTION 1420</b>	3,932.55	4,040.00	4,772.00

Town of Monroe 2004 Annual Report

**FUNCTION 1430 SUMMER SCHOOL**

112 Non-Teacher Salaries	0.00	0.00	0.00
220 FICA (Social Security & Medicare)	0.00	0.00	0.00
250 Unemployment Insurance Comp	0.00	0.00	0.00
260 Workmen's Compensation	0.00	0.00	0.00
610 Supplies	0.00	0.00	0.00
640 Books	533.32	0.00	0.00

<b>TOTALS - FUNCTION 1430 SUMMER SCHOOL</b>	1,634.58	0.00	0.00
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**FUNCTION 2112 SUPPORT SERVICES**

**ATTENDANCE**

330 Other Prof Svc: Truant Officer El & HS	25.00	25.00	25.00
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<b>TOTALS - FUNCTION 2112 SUPPORT SERVICES ATTENDANCE</b>	25.00	25.00	25.00
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**FUNCTION 2120 GUIDANCE**

110 Professional Salaries	10,052.00	9,953.00	9,846.00
220 FICA (Social Security & Medicare)	784.28	761.00	753.22
250 Unemployment Insurance Comp	80.65	88.00	88.00
260 Workmen's Compensation	24.71	37.00	36.43
290 Annuity	200.00	200.00	200.00
320 Purchased Services			100.00
610 Supplies	40.00	80.00	75.00
640 Books	93.31	120.00	120.00
650 Software	0.00	0.00	130.00
810 Dues and Fees	15.00	52.00	0.00

<b>TOTALS - FUNCTION 2120 GUIDANCE</b>	11,289.95	11,291.00	11,398.65.00
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**FUNCTION 2125 RECORD MAINTENANCE**

360 Test Scoring	429.23	500.00	500.00
610 Supplies	161.00	110.00	110.00

<b>TOTALS - FUNCTION 2125 RECORD MAINTENANCE</b>	590.23	610.00	610.00
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**FUNCTION 2130 SCHOOL NURSE**

112 Non-Teacher Salaries	4,470.93	5,717.00	5,717.00
220 FICA (Social Security & Medicare)	358.35	437.00	437.35
250 Unemployment Insurance Comp	43.93	63.00	60.00
260 Workmen's Compensation	14.36	21.00	21.00
320 Prof Ed Svc: Health Physicals & Dental Pgm	292.00	0.00	0.00
430 Repairs	167.00	150.00	150.00
610 Supplies	186.37	125.00	180.00
640 Books		22.00	22.00

<b>TOTALS - FUNCTION 2130 SCHOOL NURSE</b>	5,482.94	6,535.00	6,587.35
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Town of Monroe 2004 Annual Report

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**FUNCTION 2140 PSYCH SERVICES**

320 Prof Ed Svc: Evals & Testing			1,000.00
See Fund 20 IDEA Grant for more			
610 Supplies			469.89

<b>TOTALS - FUNCTION 2140 PSYCH SERVICES</b>	0.00	2,800.00	1,469.89
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**FUNCTION 2150 SPEECH THERAPY**

320 Prof Ed Svc: Speech Therapist	3,108.72	2,800.00	4,747.00
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<b>TOTALS - FUNCTION 2150 SPEECH THERAPY</b>	3,108.72	2,800.00	4,747.00
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**FUNCTION 2162 PHYSICAL THERAPY**

323 Physical Therapy Services	2,650.74	1,500.00	0.00
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<b>TOTALS - FUNCTION 2162 PHYSICAL THERAPY</b>	2,650.74	1,500.00	1,500.00
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**FUNCTION 2163 OCCUPATIONAL THERAPY SERVICES**

330 Purchased Services			10,000.00
734 Equipment			800.00

<b>TOTALS - FUNCTION 2190 OCCUPATIONAL SERVICES</b>	0.00	0.00	10,800.00
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**FUNCTION 2163 OTHER SUPPORT SERVICES**

320 Enrichment Programs	599.23	600.00	915
890 Off Site Learning Fees	708.74	1,200.00	1,895.00
895 Winter Activities Scholarships	240.00	750.00	750.00

<b>TOTALS - FUNCTION 2190 OTHER SUPPORT SERVICES</b>	1,307.97	2,550.00	3,560.00
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**FUNCTION 2212 CURRICULUM DEVELOPMENT**

320 Prof Ed Svc: Curriculum Development	3,500.00	0.00	0.00
610 Supplies	0.00	0.00	0.00

<b>TOTALS - FUNCTION 2212 CURRIUCULUM DEVELOPMENT</b>	3,500.00	0.00	0.00
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**FUNCTION 2213 STAFF TRAINING**

240 Tuition Reimbursement	4,675.00	7,200.00	7,200.00
240 Workshop Reimbursement	2,497.72	2,500.00	2,655.00
580 Travel	0.00	450.00	450.00

<b>TOTALS - FUNCTION 2213 STAFF TRAINING</b>	7,172.72	10,150.00	10,305.00
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**FUNCTION 2221 MEDIA SUPERVISION**

112 Non-Teacher Salaries	10,688.78	10,925.00	11,222.00
120 Substitute	11.36		
211 Health Insurance	3,901.44	4,468.00	5,380.03
220 FICA (Social Security & Medicare)	819.21	836.00	858.00
231 Non-Teacher Retirement	639.42	645.00	764.00

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250 Unemployment Insurance Comp	76.53	88.00	88.00
260 Workmen's Compensation	27.74	40.00	42.00
<b>TOTALS - FUNCTION 2221 MEDIA SUPERVISION</b>	16,144.48	17,002.00	18,354.03

**FUNCTION 2222 LIBRARY**

240 Workshops		172.00	
610 Supplies	105.16	292.00	292.00
640 Trade Books	1,453.56	1,185.00	1,185.00
640 Text Books	254.67	215.00	215.00
640 Periodicals	300.00	320.00	320.00
650 Software	269.92	320.00	320.00
<b>TOTALS - FUNCTION 2222 LIBRARY</b>	2,383.31	2,504.00	2,332.00

**FUNCTION 2223 AUDIO VISUAL**

430 Audio Visual Repairs & Maint	169.23	205.00	205.00
610 Supplies	366.07	320.00	320.00
734 Media Equipment	2,758.71	500.00	500.00
810 Video Rental Dues	366.00	375.00	375.00
<b>TOTALS - FUNCTION 2223 AUDIO VISUAL</b>	3,660.01	1,400.00	1,400.00

**FUNCTION 2311 SCHOOL BOARD**

112 Non-Teacher Salaries	3,250.00	3,250.00	3,250.00
220 FICA (Social Security & Medicare)	248.65	249.00	249.00
240 Courses & Workshops	45.00		
250 Unemployment Insurance Comp	18.56	35.00	36.00
260 Workmen's Compensation	8.41	12.00	12.00
520 Liability Insurance	1,488.00	2,100.00	3,117.00
540 Advertising	0.00	300.00	0.00
580 Travel	0.00	50.00	50.00
610 Supplies	365.60	103.00	300.00
810 Dues and Fees	2,651.75	2,750.00	2,750.00
<b>TOTALS - FUNCTION 2311 SCHOOL BOARD</b>	8,075.97	8,849.00	9,764.00

**FUNCTION 2312 SCHOOL BOARD CLERK**

330 Other Prof Svc: School Board Clerk	400.00	600.00	800.00
<b>TOTALS - FUNCTION 2312 SCHOOL BOARD CLERK</b>	400.00	600.00	800.00

**FUNCTION 2313 TREASURER**

112 Non-Teacher Salaries	1,500.00	1,500.00	1,500.00
112 Treasurer Salaries, Deputy	0.00	50.00	50.00
220 FICA (Social Security & Medicare)	114.75	119.00	119.00
250 Unemployment Insurance Comp	14.97	17.00	17.00
260 Workmen's Compensation	4.01	6.00	6.00
534 Treasurer Postage	222.00	355.00	250.00

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610 Supplies	21.25	10.00	20.00
890 Misc Expenses	0.00	0.00	0.00
<b>TOTALS - FUNCTION 2313</b>	<b>1,876.92</b>	<b>2,057.00</b>	<b>1,962.00</b>

**TREASURER**

**FUNCTION 2314 DISTRICT MEETING**

112 Non-Teacher Salaries	260.00	355.00	355.00
220 FICA (Social Security & Medicare)	19.90	24.00	24.00
250 Unemployment Insurance Comp	5.47	3.00	3.00
260 Workmen's Compensation	0.80	1.00	1.00
330 Other Prof Svc: District Mtg Other Services	0.00	95.00	0.00
540 Advertising	212.00	215.00	215.00
550 Printing	522.72	502.00	550.00
610 Supplies	39.87	51.00	0.00
<b>TOTALS - FUNCTION 2314 DISTRICT MEETING</b>	<b>1,060.76</b>	<b>1,246.00</b>	<b>1,148.00</b>

**FUNCTION 2316 NEGOTIATIONS**

330 Other Prof Svc: Negotiations, Elementary	0.00	0.00	0.00
<b>TOTALS - FUNCTION 2316 NEGOTIATIONS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**FUNCTION 2317 AUDIT SERVICES**

330 Other Prof Svc: Audit Services	2,700.00	3,000.00	4,000.00
<b>TOTALS - FUNCTION 2317 AUDIT SERVICES</b>	<b>2,700.00</b>	<b>3,000.00</b>	<b>4,000.00</b>

**FUNCTION 2318 LEGAL SERVICES**

330 Other Prof Svc: Legal Services	523.00	3,500.00	3,500.00
<b>TOTALS - FUNCTION 2318 LEGAL SERVICES</b>	<b>523.00</b>	<b>3,500.00</b>	<b>3,500.00</b>

**FUNCTION 2321 EXECUTIVE ADMINISTRATION SERVICES**

110 Superintendent Salary	58,00.02	59,740.00	59,740.00
110 Admin Asst Salary	25,123.00	25,877.00	25,877.00
110 Secretary	22,141.00	21,776.00	21,776.00
120 Secretary Substitutes	160.00	200.00	200.00
211 Health Insurance	27,602.88	31,606.00	31,606.00
213 Life Insurance	132.00	144.00	144.00
220 FICA (Social Security & Medicare)	8,141.44	8,231.00	8,231.00
231 Non-Teacher Retirement	6,255.27	6,346.00	6,346.00
240 Education & Training	1,346.00	2,000.00	2,000.00
250 Unemployment Insurance Comp	464.93	266.00	266.00
260 Workmen's Compensation	275.32	398.00	398.00
290 Annuities	1,000.00	1,000.00	1,000.00
330 Other Prof Svc: Purchased Services: Network & PC	974.90	525.00	3,860.00
330 Payroll		180.00	200.00

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330 Other Fiscal		120.00	120.00
430 Repairs		100.00	100.00
531 Telephone	2,890.43	5,000.00	3,500.00
532 Internet	519.20	550.00	550.00
534 Postage	1,713.56	2,004.00	1,800.00
540 Advertising	2,680.60	1,000.00	2,680.00
550 Printing	170.00	170.00	170.00
580 Travel	2,361.07	2,000.00	2,400.00
610 Supplies	1,735.27	1,730.00	700.00
610 Supplies – Fiscal			777.00
610 Supplies Checks & W-2s		350.00	272.00
640 Books	132.94	150.00	150.00
650 Software Renewals		60.00	65.00
650 Payroll Software Renewals		175.00	300.00
650 Other Fiscal Software Renewals		200.00	150.00
734 Additional Equipment	173.00	205.00	1,442.00
739 Replacement Equipment	93.98	115.00	115.00
751 Furniture		0.00	300.00
810 Awards for Students & Staff		750.00	750.00
810 Dues and Fees	1,182.20	1,275.00	1,275.00
<b>TOTALS - FUNCTION 2320</b>	<b>165,259.01</b>	<b>174,243.00</b>	<b>186,380.98</b>
<b>EXECUTIVE ADMINISTRATION</b>			
<b><u>FUNCTION 2490 GRADUATION SUPPLIES</u></b>			
610 Supplies	338.01	220.00	320.00
<b>TOTALS - FUNCTION 2490</b>	<b>338.01</b>	<b>220.00</b>	<b>320.00</b>
<b>GRADUATION SUPPLIES</b>			
<b><u>FUNCTION 2620 OPERATING BUILDINGS SERVICES</u></b>			
112 Non-Teacher Salaries	30,353.20	31,129.00	31,129.00
112 Non-Teacher Salaries Part-Time	8,347.82	8,570.00	8,570.00
211 Health Insurance	7,803.00	8,935.00	10,759.92
213 Life Insurance	33.00	72.00	74.00
220 FICA (Social Security & Medicare)	2,960.63	3,037.00	3,036.97
231 Custodian Retirement	1790.80	1,837.00	2,119.88
240 Courses & Workshops			600.00
250 Unemployment Insurance Comp	173.32	176.00	88.00
260 Workmen's Compensation	782.99	838.00	657.00
411 Water & Sewage	1,551.25	500.00	1,750.00
421 Rubbish Removal	886.92	950.00	0.00
430 Contracted Repairs/Maint Svc	5,365.37	5,500.00	5,500.00
449 Equipment Rental			100.00
490 Alarm Monitoring Service	801.00	1,350.00	1,350.00
520 Property Ins	3,000.00	4,900.00	3,244.00
580 Mileage	0.00	200.00	150.00
610 Supplies	5,000.00	4,990.00	5,356.13
622 Electricity	11,611.35	12,300.00	13,000.00
624 Fuel Oil	8,302.00	9,000.00	11,400.00
734 Additional Equipment		615.00	3,700.00
739 Replacement Equipment			6,000.00

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751 Furnishings	299.61	300.00	2,250.00
<b>TOTALS - FUNCTION 2620</b>	89,0626.26	95,199.00	110,834.90
<b>OPERATING BUILDINGS SERVICES</b>			

**FUNCTION 2630 CARE AND UPKEEP OF GROUNDS SERVICES**

430 Playground Maintenance		500.00	500.00
610 Supplies	133.00	230.00	200.00
<b>TOTALS - FUNCTION 2630 CARE AND UPKEEP OF GROUNDS SERVICES</b>	133.00	730.00	700.00

**FUNCTION 2640 CARE AND UPKEEP OF EQUIPMENT SERVICES**

430 Equipment Repairs & Maint	1,951.03	1,950.00	
430 Maintenance Contracts	4,851.28	5,908.00	5,908.00
<b>TOTALS - FUNCTION 2640 CARE AND UPKEEP OF EQUIPMENT SERVICES</b>	6,802.31	7,858.00	5,908.00

**FUNCTION 2650 SMALL ENGINE**

610 Supplies	116.83	45.00	100.00
<b>TOTALS - FUNCTION 2650 SMALL ENGINE</b>	116.83	45.00	100.011

**FUNCTION 2720 PUPIL TRANSPORTATION**

510 Pupil Transportation El	55,291.63	46,000.00	46,000.00
510 Pupil Transportation HS	36,591.63	46,000.00	46,000.00
510 Fuel Cost over \$1.10			5,000.00
510 Transportation Special Ed	2,861.93	3,000.00	3,500.00
510 Summer School Transportation	0.00	500.00	250.00
510 Athletic Transportation	897.00	2,479.00	2,430.00
510 Winter Activities Transportation		1,400.00	1,560.00
510 Off Site Learning Transportation	1,751.00	1,450.00	4,106.00
330 Other Prof Svc: Elementary Bus Driver Physicals	294.00	300.00	
<b>TOTALS - FUNCTION 2720 PUPIL TRANSPORTATION</b>	97,687.19	101,129.00	108,846.00

<b>TOTAL FUND 10</b>	1,610,887.29	1,540,081.00	1,624,555.84
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***Fund 20 Federal Projects***

<b>FUNCTION 1100 FEDERAL GRANTS</b>	27,068.04	10,000.00	44,900.00
<b>TOTAL FUND 20</b>	27,068.04	10,000.00	44,900.00

***Fund 21 School Lunch Program***

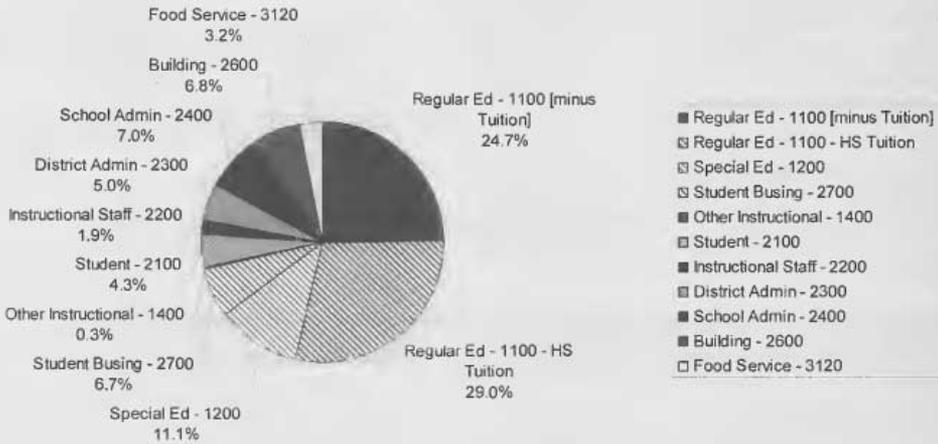
**FUNCTION 3120 FOOD SERVICE OPERATIONS**

112 Non-Teacher Salaries	21,010.99	21,520.00	21,520.00
120 Substitute Salaries	163.52	160.00	220.00
211 Health Insurance	783.00	8,935.00	10,759.97

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213 Life Insurance	60.00	72.00	74.00
220 FICA (Social Security & Medicare)	1,619.85	1,659.00	1,663.00
231 Non-Teacher Retirement	904.66	943.00	1,088.00
250 Unemployment Insurance Comp	112.25	151.00	151.00
260 Workmen's Compensation	311.82	457.00	459.00
430 Food Service Repairs/Maint	920.63	1,500.00	1,500.00
430 Food Service Maint Contract	0.00	150.00	
580 Travel	62.64	95.00	100.00
610 Supplies	853.95	1,500.00	1,000.00
610 Food Svc Supplies - Propane	764.05	950.00	975.00
630 Food Service Food	11,721.73	14,000.00	14,500.00
739 Replacement Equipment	1,000.00	1,000.00	1,000.00
810 Dues and Fees	0.00	60.00	
<b>TOTAL FUND 21</b>	<b>47,334.09</b>	<b>53152.00</b>	<b>55,009.97</b>
<b>GRAND TOTAL</b>	<b>1,687,343.77</b>	<b>1,603,233.00</b>	<b>1,724,465.81</b>

### FY 2005-2006 Budget by Functional Area



Pie slices with diagonal cross hatching contain fixed costs, which are mandated by law.

**Other Instructional:** School Sponsored Athletics, Summer School.

**Student:** Truant Officer, Guidance, Record Maintenance, School Nurse, Psychological Services, Physical Therapy Services, Occupational Therapy Services, Other Support Services.

**Instructional Staff:** Curriculum Development, Professional Development, Library Assistant, Library, Audio Visual.

**District Administration:** School Board, Treasurer, District Meeting, Negotiations, Audit Services, Legal Services, District Administrator [20%], Admin Asst [100%], Secretary [20%], non-personnel Executive Administration [20%].

**School Administration:** District Administrator [80%], Secretary [80%], non-personnel Executive Administration [80%], Graduation Supplies.

**Operation/Maintenance of Plant:** Buildings, Grounds, Repairs, Small Engines.

**Student Transportation:** Elementary and High School Transp., Special Ed Transp., Athletic Transp., Off Site Learning Opportunities Transp.

## **Minutes of the Monroe School District Meeting** **March 9<sup>th</sup>, 2004**

Monroe School District Polls opened at 11:00 A.M. on March 9<sup>th</sup>, 2004 with Moderator-Denis Ward, Clerk- Elizabeth Ward, Ballot Clerks- Pauline Cheney and Priscilla Locke overseeing the balloting.

The Polls were closed at 6:00 P.M.

Opening of the School District Meeting by Denis Ward at 7:00 P.M. followed by the Flag salute.

**Article I:** To choose, by non-partisan ballot, a School District Moderator for the ensuing year.

a. **Denis Ward with 143 votes and declared the winner.**

**Article II:** To choose, by non-partisan ballots a School District clerk for the ensuing year.

a. **Elizabeth Ward with 132 votes and declared the winner.**

**Article III:** To choose, by non-partisan ballot, a School District Treasurer for the ensuing year.

a. **Laurel Gibson with 136 votes and declared the winner.**

**Article IV.** To choose, by non-partisan ballot two (2) School Board Members for a term of three (3) years each.

a. **Deborah Sanders-Dame with 113 votes and declared the winner for a three year term.**

b. **Paula Guion with 45 write in votes for a three-year term and declared a winner.**

**Article V.** To see if the School District would vote to raise and appropriate the sum of twenty thousand dollars (\$20,000) to be added to the school building maintenance trust fund preciously established. The school board recommends this appropriation.

**Deborah Sanders-Dame made the motion to accept article as written and seconded by Kevin Eckerman. Article passed.**

**Article VI:** To see what sum the district will vote to raise and appropriate for the support of schools, for the payment of salaries for the statutory obligations of the district. The school board recommends One million six hundred three thousand two hundred thirty-three dollars (\$1,603,233.00). This article does not include appropriations voted in other warrant articles. (Majority vote required)

**Deborah Sanders-Dame made motion to accept article as written and was**

**seconded by Kevin Eckerman.**

**Principal Karen Stewart spoke about the budget.**

**Budget Committee member Joyce Cate made motion that the Budget committee recommends both article V and VI.**

**Article passed.**

**Article VII:** To transact any other business that may legally come before said meeting.

**Moderator Denis Ward made mention of incorrect date on Page 25 of Town Report. Correction July 1, 2001 should have been July 1, 2002.**

**Moderator Denis Ward thanked School Board Member Jesse Laflamme for serving on the school board.**

**Todd Cohen mentioned that “gunlocks” were available to those who wished to have them.**

Maynard Farr made the motion to adjourn at 7:20 P.M. and was seconded by Kevin Eckerman. Motion passed.

Respectfully Submitted

Elizabeth J. Ward

School District Clerk

## ORGANIZATION OF SAU 77

### SCHOOL BOARD

Don Merchand	Term Expires 2006
Paula Guion	Term Expires 2007
Deborah Sanders-Dame	Term Expires 2007
Glenn Wagner	(replaced Sanders-Dame until March 2005 voting)
Van-George Belanger, Chair	Term Expires 2005
Joan Tyler Mead	Term Expires 2005

### MODERATOR

Denis Ward

### TREASURER

Laurel Gibson

### CLERK

Elizabeth Ward

### TRUANT OFFICER

Maynard Farr

### DISTRICT ADMINISTRATOR\*

Karen W. Stewart

### 2003-2004 FACULTY

#### Professional Staff

Leah Allin	Grades Pre-Kindergarten & Kindergarten
Jennifer Weber	Grades 1 & 2
Wendy Stavseth	Grades 3 & 4
Jeanne Ward	Grades 5 & 6
Daniel Kenney	Grades 7 & 8, Language Arts & Social Studies
Willard Newton Jr.	Grades 7 & 8, Math & Science
Bonnie Ardita	Special Education
Dale Camara	Music/Band
Deb Stresing	Art through December 2004
William Tulp	Art from January 2005 on
Carolyn Cross	Family Life/Consumer Ed.
Ken Marier	Physical Education

#### Support Staff

Gayle Wormer	School Nurse
Pam Gaouette	Instructional Assistant & Speech Language Pathology Assistant
Sarah Rickey	Instructional Assistant

Kelley Meckes	Instructional Assistant
Heidi Scott	Library Assistant
Shirley Beamis	Administrative Assistant
Sandra Lang	Administrative Secretary
Patricia Bailey	School Lunch Director
Cindy Guibord	School Lunch Assistant
Willard Newton Sr.	Custodian
Stephen Davie	Part-time Custodian

\*Superintendent and Principal's official title

## **State of the School**

### **February 2005**

Like the children, the school is in a state of continual improvement. Preparing young people for their unique futures is a tenuous process because we can't be sure what that future will be. There is good evidence that their future will be far more global and technological than ours. Business and industry assure us that critical thinking and collaborative problem solving will be essential elements of tomorrow's workplace. Some expectations like responsibility and morality do not change but are more challenged by the pressures of a competitive and materialistic society. How does a tiny, rural school find the right balance?

Your school building is a monumental structure but still requires constant maintenance. The school board is gradually investing in improved ventilation and 2 defective air handlers have been replaced. Several furnace components have become dysfunctional and both time and money are being invested to sort out these problems. An unidentified drainage problem is causing the interior front wall to crumble so this project is on the summer, 2005 agenda. This very substantial school building not only houses the children but also is a major town asset and must be maintained for safety as well as economic reasons.

The '04-'05 school year has seen giant strides in the technology resources that are provided for our students. We have installed a secure server and all student and staff files are password protected. We have in-house email for efficient communication and Internet access in every room. Students can access their work from any computer station and can send their finished work to the teacher simply by placing it in a pre-designated folder. There is a bank of computers in both the 5/6 and 7/8 classrooms so that students can have this learning tool as easily accessible as a book or pencil. Each class group has a new digital camera allowing them to document and publicize their work. Teachers have participated in several training opportunities though a great deal more is needed in order to meet technology curriculum standards for students. For the '05-'06 school year we

expect to provide a laptop computer for each 7<sup>th</sup> and 8<sup>th</sup> grader (there are only 8 next year) and initiate a web-based approach for the newly designed World History curriculum. We also expect to establish an information technology center in the library so that instruction and research can be combined in a contemporary library-media facility.

We have taken a fresh look at our Industrial Technology focus and determined that wood working instruction alone barely skims the surface of current Industrial Technology needs and standards. Technical education for the 21<sup>st</sup> century requires that children develop a broader view of technology. They should begin to understand that technology has been responsible for the great revolutions in agriculture, medicine, transportation and communications. They should be introduced to the range of careers that involve technology including engineering, industrial design and the building trades. They should begin to understand that complex systems require complex mechanisms and they should be given the opportunity to work in groups to design, build and test their own prototypes.

Since no licensed IT teacher could be hired, our new Sci/Math teacher (who is also licensed in IT) has developed an interim program designed according to IT standards. The program in grades 5-8 will include both the history of design and the design process. Grades 5 & 6 will focus on the technology of bridge design while grades 7 & 8 will design, build and test mousetrap cars. In the spring, they will study rocketry. Both 7/8 units will be integrated with the 7/8 physics curriculum and use computer technology for research, documentation and presentation.

In the summer of 2004, teachers revised our K-8 science curriculum to align with NH standards and added an emphasis on hands-on problem solving. Appropriate materials have been purchased for all levels.

Our social studies curriculum will be aligned and revised in summer, 2005 with an added emphasis on off-site learning opportunities. It is well known that children remember 20% of what they hear, 40% of what they see and 80% of what they experience. There is only so much a child can experience within the walls of the school building so we will be working to design learning experiences that take children to sites where the elements of history and social studies can be experienced first-hand.

The New Hampshire Department of Education has joined forces with Vermont and Rhode Island in the New England Common Assessment Program. Beginning in fall, 2005 student assessment in grades 3-8 will take place annually in all 3 states. This collaboration offers small states collective expertise in program improvement as well as significant cost savings in hiring a vendor to develop and score the student assessments. Monroe School has piloted NECAP assessments in reading, math and writing.

Thirty- three years ago, the federal government determined that public education must be provided for all children including those whose disabilities required special methodology. Morally, this responsibility seems clear even in the absence of legislation. Still, those of us who are middle-aged or better remember our own educations where most disabled children were excluded from the opportunity to participate in public education. Several things have changed in the past 33 years. Our knowledge and training in educating disabled children has increased a thousand-fold. In most cases, we

know how to instruct children with special needs. This does not mean we can eliminate their disabilities but we can vastly increase their ability to be productive adults. Public education for the larger group costs less than special education for the few simply as a result of supply and demand. The federal government has long been criticized for failing to fund this mandate but, in the meantime, our neighbors' children with special needs are counting on us to give them the opportunity to lead self-sufficient lives. At Monroe School, new talent as well as a collective commitment to all children has effected a noticeable improvement in the progress of our students with special needs. This kind of success is encouraging and motivates all of us to explore creative strategies for educating special needs kids alongside typical learners. In the end, this is far less expensive for the district and far more productive for the student. Everybody wins.

As District Administrator, I love spending my workdays in the company of your children. Their energy is contagious and they make me smile everyday. Your own healthy values are demonstrated in their behavior. The Monroe School staff knows that raising children is a challenge everyday. Be assured we are always here to support you.

Thanks to everyone for all you do in behalf of the community's children.

Karen Winter Stewart  
District Administrator



## REPORT OF HONORS & AWARDS 2003-2004 School Year

The following 2003-2004 graduates were honored on June 11, 2004

Samuel Bonosevich  
Tyler Emerson  
Joseph Figueroa  
Trevor Gaouette  
Michael Kukhahn

Scott Leonard  
Leilani Otto  
Amanda Regis  
Travis Scott

### HONORS AND AWARDS

President's Award for Educational Excellence

Amanda Regis

President's Award for Educational Achievement

Sam Bonosevich

Pierce Corey Memorial Award

Michael Kukhahn

Merle Powers Memorial Award

Joseph Figueroa

Nancy Zickler Memorial Award

Deb Jones

Outstanding Achievement and Interest in Language Arts

Travis Scott

Outstanding Achievement and Interest in Mathematics

Joseph Figueroa

Outstanding Achievement and Interest in Science

Amanda Regis

Outstanding Achievement and Interest in Social Studies

Amanda Regis

Most Improved Award

Michael Kukhahn

Academic Excellence

Sam Bonosevich

Principal's Award

Tyler Emerson

Amanda Regis

Travis Scott

### RECOGNITION AWARDS

School Board (years of service 1998-2004)

Deb Sanders-Dame

Staff Recognition Award

Sandra Lang

### HONOR ROLLS FOR THE 2003-2004 SCHOOL YEAR

**HIGH HONORS** (A's and 3's or 4's in conduct and effort)

Brittany Regis

Grade 6

Gabrielle Fortier

Grade 7

Eric Weber

Grade 7

## Town of Monroe 2004 Annual Report

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Amanda Regis	Grade 8
<b>HONORS</b> (A's and B's as well as 3's or 4's in conduct and effort)	
Jayne Burrill	Grade 6
Natalie Fortier	Grade 6
Hillary Brown	Grade 7
Katie Moyses	Grade 7

### 2003-2004 SCHOOL YEAR ENROLLMENT

Number of pupils registered during the year	65
Average daily membership of Residence Pupils in District	58
Percent of Attendance	96%
High School pupils whose tuition was paid by the district	70

### ENROLLMENT BY GRADE

Grade:	K	1	2	3	4	5	6	7	8
Number of Pupils:	7	6	4	7	12	4	5	10	10
Total Enrollment =	65								

### HIGH SCHOOL TUITION REPORT

During the 2003-2004 school year Monroe School District provided tuition for the following grade nine through twelve students at these area high schools in New Hampshire and Vermont and New York.

King Street School, Woodsville, NH	1
Littleton High School	1
Gow School	1
St. Johnsbury Academy	64
Concord High School, Concord, VT	1
Burke Mt. Academy	1
Lyndon Institute	1
<b>Total High School Census</b>	<u>70</u>

MONROE SCHOOL

PRE-K through 8

ENROLLMENT

PROJECTED  
January, 2005

	03-04	04-05	05-06	06-07	07-08	08-09
PRE/K	0/7	6/5	9/6	6/9	6/6	6/6
$\frac{1}{2}$	5/4	9/4	5/9	6/5	9/6	6/9
$\frac{3}{4}$	6/12	4/9	4/4	9/4	5/9	6/5
5/6	4/5	11/5	9/11	4/9	4/4	9/4
7	9	3	5	11	9	4
8	9	9	3	5	11	9
TOTAL	61	64	64	68	69	64

Project stable enrollment through 2009

MONROE SCHOOL DISTRICT  
HIGH SCHOOL ENROLLMENT

PROJECTED  
January, 2005

Grade	03-04				04-05				05-06				06-07				07-08				08-09				
	9	10	11	12	9	10	11	12	9	10	11	12	9	10	11	12	9	10	11	12	9	10	11	12	
SJA	12	15	13	24	7	11	15	13	12	7	11	15	5	9	9	15	5	5	9	9	11	4	5	9	
LI			1					1																	
Darville						1				1					1										
L'ton				1																					
W'ville					2				2				2				2								
BMA	1					1			1					1											
NCCA	1					1			1					1											
Gow		1					1				1														
<b>Total = 69</b>					<b>Total = 53</b>					<b>Total = 51</b>					<b>Total = 43</b>					<b>Total = 30</b>					<b>Total = 29</b>

Projected decrease : 40 high school students over 5 years.

## SHOOL TAX RATE

School Year	Type of Tax	Tax Rate
1999-2000	State Ed Taxes	8.83
	Local Appropriation	8.14
2000-2001	State Ed Taxes	8.81
	Local Appropriation	7.43
2001-2002	State Ed Taxes	8.70
	Local Appropriation	7.69
2002-2003	State Ed Taxes	8.21
	Local Appropriation	9.00
2003-2004	State Ed Taxes	4.03
	Local Appropriation	5.87
2004-2005	State Ed Taxes	5.66
	Local Appropriation	3.40

## FY 2004 TREASURER'S REPORT

Monroe School District Montly Cash Management Report  
for Month Ended June 2004

	From Treasurer's <u>Report</u>
Cash on Hand, July 1, 2003	30,160.05
District Assessment	0.00
Received from Selectmen to Date	1,252,012.00
Deposited funds to NHPDIP	-99,999.50
Total Received from State Funds to Date	480,813.48
Total Received from Federal Funds to Date	27,433.36
Total Received from Trust Funds to Date	0.00
Total Received All Other Sources to Date	<u>11,649.31</u>
Total Receipts to Date	1,671,908.65
Less School Board Orders Paid to Date	1,691,578.15
Less WGSB Service Charges to Date	<u>278.45</u>
Balance on Hand per the Treasurer's Account June 30, 2004	10,212.10

## **PLODZIK & SANDERSON**

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord, NH 03301-5063 • 603-225-6996 • FAX-224-1380

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### *INDEPENDENT AUDITOR'S REPORT*

To the Members of the School Board  
Monroe School District  
Monroe, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Monroe School District as of and for the year ended June 30, 2004, which collectively comprise the Monroe School District's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express opinions on the financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the remaining aggregate fund information of the Monroe School District as of June 30, 2004, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America,

The management's discussion and analysis and budgetary comparison information are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required

supplementary information. However, we did not audit the information and express no opinion on it

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Monroe School District's basic financial statements. The individual fund statements and schedules are presented for the purposes of additional analysis and are not a required part of the basic financial statements. They have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

October 20, 2004

PLODZIK & SANDERSON  
Professional Association

Town of Monroe 2004 Annual Report

From Plodzick & Sanderson PA:

EXHIBIT A-1  
MONROE SCHOOL DISTRICT

**Balance Sheet**

Governmental Funds  
June 30, 2005

	General	Expendable Trust	Other Governmental Funds	Total Governmental Funds
<b>ASSETS</b>				
Cash and cash equivalent	10604	0	0	10604
Investments	100295	0	0	100295
Receivables				
Accounts	2486	0	0	2486
Intergovernmental	0	32287	4805	37092
Interfund receivable	5905	0	0	5905
Total Assets	119290	32287	4805	156382
<b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities</b>				
Accounts payable	32909	0	0	32909
Accrued salaries and benefits	1366			1366
Interfund payable		1100	4805	5905
Deferred revenue	20000			20000
Total Liabilities	54275	1100	4805	60180
<b>Fund balances:</b>				
Reserved for encumbrances	6393			6393
<b>Unreserved</b>				
<b>Undesignated, reported in:</b>				
General Fund	58622			58622
Special revenue fund		31187		31187
Total Fund balance	65015	31187		96382
Total liabilities & fund balance	119299	32287	4805	156382

Town of Monroe 2004 Annual Report

From Plodzick & Sanderson PA:

EXHIBIT 1-3  
MONROE SCHOOL DISTRICT

**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
Governmental Funds  
For the Fiscal Year Ended June 30, 2004

	General	Expendable Trust	Other Governmental Funds	Total Governmental Funds
<b>REVENUES</b>				
School district assessment	1,036,777	0	0	1,036,777
Other local	4,764	173	0	4,937
State	608,575		421	608,996
Federal	2,117	0	32,973	35,090
Total Revenues	1,652,233	173	33,394	1,685,800
<b>EXPENDITURES</b>				
Current:				
Instruction	1,175,280		14,328	1,189,608
Support services				
Student	23,148		12,613	35,761
Instructional staff	33,938			33,938
General admin	16,669			16,669
Executive Admin.	164,969			164,969
School Admin	338			338
Plant operat'n & maint	112,190			112,190
Student transportation	97,262			97,262
Non-instructional services			53,787	53,787
Total expenditures	1,623,794		80,728	1,704,522
Excess (deficiency) of revenue over (under) expenditures	28,439	173	(47,334)	(18,722)
<b>OTHER FINANCING SOURCES (USES)</b>				
Transfers in	8,986	40,000	47,334	96,320
Transfers out	(87,334)	(8,986)		(96,320)
Total other financing sources & uses	(78,348)	31,014	47,334	0
Net change in fund balance	(49,909)	31,187		(18,722)
Fund balances, beginning	114,924			114,924
Fund balances, ending	65,015	31,187	0	96,202

From Plodzick & Sanderson PA:

Monroe School District Capital Assets

As of June 30, 2004

	Acquisition Date	Useful Life	Historical Cost	Depreciation Expense	Accumulated Depreciation 05/30/2003	Book Value 06/30/2003	Accumulated Depreciation 06/30/2004	Book Value 06/30/2004
<b>Land</b>								
Map U-2 Lot 23 7 25A	1932	N/A	250.00			250.00		250.00
Map U-2 Lot 44C	1990	N/A	800.00			800.00		800.00
<b>Total</b>			1,050.00			1,050.00		1,050.00
<b>Buildings</b>								
Original School	1932	180 years	49,365.93	329.11	23,366.81	25,999.12	23,695.92	25,670.01
School Addition	1969	113 years	132,759.42	1,174.87	39,945.58	92,813.84	41,120.45	91,638.97
School Addition	1991	91 years	1,011,695.00	11,117.53	133,410.36	878,284.64	144,527.89	867,167.11
<b>Total</b>			1,193,820.35	12,621.51	196,722.75	997,097.60	209,344.26	984,476.09
<b>Equipment</b>								
Kitchen								
•Dishwasher	2002	25 years	7,224.00	288.96	577.92	6,646.08	866.88	6,357.12
•Convection Oven	1990	25 years	5,205.90	208.24	2,707.12	2,498.78	2,915.36	2,290.54
<b>Total</b>			12,429.90	497.2	3,285.04	9,144.86	3,782.24	8,647.66
<b>Grand Total</b>			1,207,300.25	13,118.71	200,007.79	1,007,292.46	213,126.50	994,173.75

# Town of Monroe 2004 Annual Report

## 2004 Payroll and Benefits Summary

SAU 77 Employee	Gross Pay	Benefits					Total Benefits	TOTAL WAGES & BENEFITS
		Medicare Company	Social Security Company	Health Insurance	Life Insurance	Retirement		
Allin, Leah	28,638.00	415.25	1,775.56	8,778.00	72.00	756.04	11,796.85	40,434.85
Ardita, Bonnie	1,179.75	17.11	73.14	4,389.00	72.00	31.15	4,582.40	5,762.15
Bailey, Patricia	15,510.00	224.90	961.62	7,803.00	36.00	915.09	9,940.61	25,450.61
Beamis, Shirley	25,123.00	364.28	1,557.63	3,901.00	36.00	1,482.26	7,341.17	32,464.17
Belanger, Van-Georgé	650.00	9.43	40.30				49.73	699.73
Camara, Dale	14,465.20	209.75	896.84	400.00			1,506.59	15,971.79
Cheney, Pauline	55.00	0.80	3.41				4.21	59.21
Clark-Erskine, John	27,657.50	401.03	1,714.77	11,851.00	72.00	730.16	14,768.96	42,426.46
Cross, Carolyn	1,098.72	15.93	68.12				84.05	1,182.77
Currier, Catherine	350.00	5.08	21.70				26.78	376.78
Daigneault, Jean	5,943.57	86.18	368.50				454.68	6,398.25
Daley, Richard	10,252.00	148.65	635.62	200.00			984.28	11,236.28
Davie, Stephen	8,348.00	121.05	517.58				638.62	8,986.62
Fortier, Laura	57.13	0.83	3.54				4.37	61.50
Frazer, Cindy	1,146.08	16.62	71.06				87.68	1,233.76
Gaouette, Pamela	12,570.00	182.27	779.34	3,901.00	36.00	741.63	5,640.24	18,210.24
Gibson, Laury	1,499.94	21.75	93.00				114.75	1,614.69
Guibord, Cindy	5,500.99	79.76	341.06		36.00		456.83	5,957.82
Kenney, Daniel	47,288.12	685.68	2,931.86	11,851.00	72.00	1,248.41	16,788.95	64,077.07
LaFlamme, James	650.00	9.43	40.30				49.73	699.73
Lang, Sandra	22,141.00	321.04	1,372.74	10,534.00	36.00	1,306.32	13,570.11	35,711.11
Locke, Priscilla	55.00	0.80	3.41				4.21	59.21
Marier, Kenneth	829.26	12.02	51.41				63.44	892.70
Mead, Joan Tyler	650.00	9.43	40.30				49.73	699.73
Meckes, Kelley	8,395.90	121.74	520.55				642.29	9,038.19
Merchand, Donald	650.00	9.43	40.30				49.73	699.73
Newton, Jr., Willard	32,275.00	467.99	2,001.05	4,389.00	72.00	852.06	7,782.10	40,057.10
Newton, Sr., Willard	30,353.20	440.12	1,881.90	7,803.00	36.00	1,790.84	11,951.86	42,305.06
Rickey, Sarah	6,152.50	89.21	381.46	3,901.00	36.00	363.00	4,770.66	10,923.16
Sanders-Dame, Deborah	650.00	9.43	40.30				49.73	699.73
Sanderson, Hannah	720.00	10.44	44.64				55.08	775.08
Scott, Heidi	10,948.78	158.76	678.82	3,901.00	36.00	645.98	5,420.56	16,369.34
Stavseth, Wendy	47,825.00	693.46	2,965.15	1,000.00	72.00	1,262.58	5,993.19	53,818.19
Stewart, Karen	59,000.02	855.50	3,658.00	13,167.00	72.00	3,481.00	21,233.50	80,233.52
Stressing, Deborah	6,049.20	87.71	375.05				462.76	6,511.96
Ward, Eileen	262.78	3.81	16.29				20.10	282.88
Ward, Elizabeth	150.00	2.18	9.30				11.48	161.48
Ward, Jeanne	41,102.00	595.98	2,548.32	11,851.00	72.00	1,085.09	16,152.40	57,254.40
Weber, Jennifer	41,763.00	605.56	2,589.31	1,000.00	72.00	1,102.54	5,369.41	47,132.41
Wormer, Gayle	4,470.93	64.83	277.20				342.03	4,812.96
Zickler, Nancy	8,160.00	118.32	505.92	300.00			924.24	9,084.24
<b>TOTAL</b>	<b>530,586.57</b>	<b>7,693.51</b>	<b>32,896.37</b>	<b>110,920.00</b>	<b>936.00</b>	<b>17,794.14</b>	<b>170,240.01</b>	<b>700,826.58</b>

Percentage paid by SAU 77	% of Gross Pay	% of Gross Pay	% of health insurance premium	% of life insurance premium	% of Gross Pay
for district administrator	1.45%	6.20%	100.00%	100.00%	5.90%
for teachers	1.45%	6.20%	90.00%	100.00%	2.64%
for support staff	1.45%	6.20%	80.00%	100.00%	5.90%

Five insurance buyouts from \$200 to \$1,000, teachers only \$2,900.00 total buyouts

Life insurance: Teachers & district administrator have \$20,000 policy for \$72; Support staff have \$10,000 policy for \$36.

**Years of Service**

02/03/2005

<b>Employee</b>	<b>Job</b>	<b>Hire Date</b>	<b>Years Worked</b>
Wormer, Gayle L.	Nurse 20%	09/01/1984	20.42
Newton, Sr., Willard E.	Custodian	06/15/1987	17.67
Lang, Sandra A.	Admn - Admn Secret'y	08/10/1987	17.50
Stavseth, Wendy E.	Teacher	08/31/1987	17.50
Weber, Jennifer R.	Teacher	08/30/1989	15.50
Ward, Jeanne L.	Teacher	06/07/1991	13.67
Bailey, Patricia M.	Food Service Director	08/26/1991	13.50
Guibord, Cindy L.	Food Service Asst. PT	08/24/1993	11.50
Gibson, Laurel A.	District Treasurer	03/14/1995	9.92
Ward, Elizabeth J.	District Clerk	03/15/1995	9.92
Camara, Dale P.	Teacher 40%	01/09/1996	9.08
Scott, Heidi L.	Library/Nurse Aide	08/28/1996	8.50
Allin, Leah D.	Teacher	03/15/1999	5.92
Beamis, Shirley E.	Admn - Admn Assistant	07/01/1999	5.58
Marier, Kenny J.	Teacher, Contract 20%	08/26/2002	2.50
Daley, Richard D.	Guidance 20%	09/11/2002	2.42
Davie, Stephen E.	Custodian Part-Time	06/18/2003	1.67
Stewart, Karen W.	Admin - District Admr	07/01/2003	1.58
Kenney, Daniel R.	Teacher	08/25/2003	1.50
Gaouette, Pamela	Sp Ed Aide, MCS	08/29/2003	1.50
Meckes, Kelley A.	Sp Ed Aide, MCS	08/29/2003	1.50
Rickey, Sarah S.	Sp Ed Aide, PreK	11/10/2003	1.25
Stressing, Deborah L	Teacher 10%	01/19/2004	1.08
Cross, Carolyn M	Teacher 10%	02/05/2004	1.00
Ardita, Bonnie	SE Teacher	06/15/2004	0.67
Bliss, Louisa K	Teacher	08/23/2004	0.50

## VENDOR PAYMENTS FY 2004

Ackley, Bruce	7.00	Central Restaurant	1,198.07
Allen Lumber	0.00	Central Supply	23.15
Alliance Reservation	5.00	Chace, Raymond	20.00
Allin, Leah	0.00	Channing-Bete Co.	93.31
Amazon.com	334.71	Child Craft	494.29
Antec Calibration	88.00	Children's Library Resources	559.93
Anthem Life Insurance	756.00	Chutters General Store	26.32
ARC	517.50	Clark-Erskine, John	834.17
Arts Alliance of Northern NH	50.00	Classroom Direct	102.33
ASCD	39.00	College of Lifelong Learning	4,563.00
Asia for Kids / Culture for Kid	301.65	Colpitts, Becky	12.00
Aubuchon #025	34.06	Community Playthings	4,797.00
Bailey, Brad	2.00	Concord School District	8,200.00
Bailey, Pat	125.80	Conn. Valley League	240.00
Baudville	119.50	ConServ Flag Co.	63.95
Beamis, Shirley	184.66	Cottage Hospital dba Monroe	242.00
Belanger, Van-George	124.00	Cottage Hospital Physical Ther	481.25
Belmore, Naomi	17.00	Courier, The [pay Salmon Pre	97.50
Better Books Co.	139.53	Courtyard by Marriott	141.18
Bond Auto Parts	29.55	Cousin's Video	190.66
Boynton, Jay C.	523.00	Cross, Carolyn	75.00
BP Barco Products	65.29	Crown Trophy	214.82
Bradford-Pratts	764.05	Curriculum Associates	90.67
Brentanos	15.09	Currier, Daniel	19.00
Broadway in Boston	1,485.00	Dartmouth College	0.00
Brookside Educational Ent., I	199.00	Deer Creek	2,445.00
Brown, April	30.00	Delta Education	2,817.28
Brown, Russell	538.00	DEMCO, Inc.	177.93
Buck-a-Book	65.99	Dinn Bros.	261.20
Bureau of Education & Resea	825.00	Discovery Channel School	0.00
Burke Mountain Academy	9,450.00	DR Symantec.com	56.94
Burlington Food	6,915.13	EAI Education	299.75
Butson's Supermarket	328.69	Earthlink formerly Together N	291.35
Caledonian Record Publishin	820.25	East Central Vermont Literacy	110.00
Camara, Dale	69.10	Ebsco	420.59
Casella Waste Mgt, Inc.	886.92	Educators Publishing Service	85.25
CDW Government, Inc.	4,606.35	Eichelberger, Brenda	2,298.20
CDWG, formerly Microwarehc	2,831.98	Ellis Music	610.88

## Town of Monroe 2004 Annual Report

Empire Janitorial	6,593.75	Intuit, Inc.	627.67
Essley, Roger	600.00	It's Elementary	258.95
Evan-Moor	58.56	Jan's Bloom Room	75.50
Farr, Maynard	25.00	Jaynes, Monica	7.00
Figueroa, Milton	7.00	Jones, Connie	507.00
Fisher Science	29.17	JPI Transportation	94,362.26
Foggs	1,297.35	JW Pepper & Son	355.88
Fortier, Keith vendor	350.00	Keith's Sporting Goods	1,953.86
Fortis	-68.94	Kenco	2,110.40
Frey Scientific - Use School S	2,381.91	Kenney, Dan	685.00
Fullam, Joanne	23.00	Lang, Laurie	500.00
Gallopade International	34.85	Lang, Sandra	522.96
Gaouette, Pamela	904.22	Langley, Patrick	760.50
GE Capital	3,487.32	Leafe, Denise	-17.25
Gibson, Peter	17.00	Learning Links, Inc.	231.83
Gopher	389.29	Leigh Sykes Vermont Life Saf	801.00
Gould, Yale	825.00	LePage Bakeries, Inc.	431.48
Gow School	34,417.22	LGC HealthTrust	93,988.91
Grand Summit Resort The	186.00	Library Video Company	169.23
Granite State Electric	11,611.35	Littleton Office Supply, Inc.	35.94
Great Ideas for Teaching Inc.	724.22	Littleton School District - SAL	9,450.00
GSC/IRA	140.00	Locke, Priscilla	-6.00
Guilford Publication	22.95	Lyndon Institute	12,692.88
Guion, Paula	-144.50	Lyndonville Office Equipment	1,363.96
Hartswick, Nancy	100.00	Mailbox, The	24.95
Hawkins, Tammy	12.00	Marriott Nashua	1,314.19
Heritage New Hampshire	30.00	Mastercard	46.78
Highsmith	61.62	Mayer Johnson, Inc.	665.00
Hillman, Douglas	16,348.75	Mayo's Glass Service, Inc.	155.45
Holt, Rinehart, Winston	296.03	McGraw Hill formerly Everyd:	270.84
Hood Museum	74.00	McGraw Hill Companies, The	182.33
Houghton Mifflin Great Sourc	807.71	McGraw Hill formerly Everyda	918.48
HP Compaq	8,667.98	MCI	276.86
HP Hood Inc.	3,832.68	McIntire Business Products, I	127.57
HSP Nature Toys	7.95	Measured Progress	590.23
Ingerson, Paula	17.00	Medco	115.25
Innovative Learning Concepts	1,965.60	Microsoft	65.85
IntelliTools	792.85	MindWare	408.20
Interact	6.60	Modern Learning Press	34.75

Town of Monroe 2004 Annual Report

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Monroe Consolidated School	445.45	Ordway, Teresa	12.00
Monroe Public Library	184.89	Palmieri Roofing, Inc.	415.00
Montshire Museum	262.00	Paper Direct	199.69
Mosholder, Donna	17.00	Pearson Education	941.08
Mountain View Grand Resort	235.00	Pennock Refrigeration, Inc.	920.63
Moyse, Duane	348.50	Peterson, LoriMarie	2,724.43
Moyse, Gee Gee	24.00	Petty Cash	218.28
Mt. Vernon Gift Shop	18.76	Pioneer Drama Service	192.64
Murphy Electric Service Inc.	3,553.00	Pitney Bowes	1,271.00
Museum of New Hampshire H	192.24	Plodzick & Sanderson	2,550.00
NASCO	1,260.63	Plymouth State College	360.00
National Geographic Bee	50.00	Positive Promotions	136.16
National Geographic School F	27.50	Postmaster Monroe	507.42
National Geographic Society	341.61	Poulsen Lumber Co., Inc.	255.27
Nature Watch	122.55	Premier Coach Co. Inc.	1,350.00
NELMS	85.00	Premiere Agendas FORMERL	37.80
NERA	1,300.00	Prentice Hall GO TO PEARSC	154.56
Neutron Industries, Inc.	109.18	Primary Concepts	440.00
Newton, Bill	124.93	Primex - P/C formerly NHSBIT	6,745.31
Newton, Jr., Willard	32,275.00	Primex - UC Fund formerly Nf	2,260.00
NH Assoc of School Bus. Offi	80.00	Prior, Mary L.	75.00
NH Dept. of Ed	0.00	Publishers Quality Library Se	280.13
NH Music Educators Assoc.	25.00	Railway Farm & Garden, Inc.	105.00
NH Retirement System	17,364.45	Recording for the Blind & Dys	500.00
NH School Administrators As	780.00	Recreation Creations, Inc.	135.67
NH School Boards Assoc	2,790.25	Red Jacket Mountain View	498.00
NHAEOP	40.00	Regis, Deb	-76.00
NHAMLE	15.00	Rickey, Sarah -vend	523.31
NHASEA	380.00	Rigby/Harcourt Supplemental	385.86
NHSCA	15.00	Riverside Publishing	1,380.09
North Country Administrtors ,	25.00	Robbie's Floor Sanding	2,600.00
North Country Education Sen	5,064.00	Ross Business Center	83.21
North Country Reading Coun	20.00	Rourke Pub. Group	152.55
Northeastern Vermont Regior	194.00	Salmon Press, Inc.	299.00
Northwest Textbook Deposite	257.04	Sam Daniels Co.	828.00
Norton Anti-Virus	119.70	Sanders-Dame, Deborah	650.00
NSBA	181.90	SAU 23	26,851.58
O'Dell, Katrina	4.00	SAX Arts & Crafts - see Scho	1,608.51
Office Depot	438.96	Saxon Publishers	231.75

Town of Monroe 2004 Annual Report

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Schofield's Septic Service, In	1,235.00	Verizon	2,483.58
Scholastic Book Fairs	225.00	Vermont Musical Instrument I	790.42
Scholastic Inc alias Scholasti	249.44	Village Book Store	87.49
Scholastic, Inc.	137.53	VT Alliance for Arts Ed	750.00
School Specialty	1,996.81	Walter E. Jock Oil	11,076.12
SchoolTee Inc	60.11	Ward, Eileen	23.38
Scott, Heidi	320.41	Ward, Jeanne	155.38
Seacoast Science Center, Inc	196.00	Weber, Jennifer	105.67
Shanchai Educational	83.45	Weekly Reader	236.41
Shaw's	1,740.99	West Music Co.	830.64
sheetmusicplus.com	18.64	West, Tom	30.00
Sheraton Hotels & Resorts	171.72	WGSB	49.50
Short Books, The	26.00	Wheelock College	2,740.00
Snelling Center for Governme	840.00	White Market	308.07
Social Studies School Servic	230.62	William V. Macgill & Co.	71.12
Spelling Etc.	147.35	WinCraft	254.80
St. Johnsbury Academy	580,971.51	Woodsville Machine	60.00
St. Johnsbury Family Health	125.00	Wright Group - use McGraw-t	174.96
Stanton, Kevin	20.00	Zickler, Nancy	251.70
Staples	10,604.91		<u><u>807,093.05</u></u>
State of NH - Criminal Record	253.00		
Stavseth, Wendy	210.61		
Stenhouse	73.26		
Stewart, Karen - vendor	1,888.37		
Stressing, Deborah - vend	83.11		
Summit Learning	0.00		
Summit Science	70.34		
Sym*Symantec	59.85		
T.J. Maxx	29.96		
Teacher's Discovery	76.25		
Teaching Strategies, Inc.	287.60		
Towle, Elizabeth S.	175.00		
Town of Monroe Water Dept	316.25		
Townline	148.83		
Treasurer, State of NH [Surpli	995.24		
Tri-State ASBO	75.00		
Tuck Press	305.60		
Valley Floors Inc.	2,286.21		
Valley News	1,360.25		







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